

# 2022 Adopted Budget

Creating Economic Opportunities by Connecting Thurston County to the World by Land, Sea, and Air



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		Income Statement 2022 Budget		
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		U	•	Ū
Landing Fees	\$8,152	\$7,800	\$7,367	\$8,160
Moorage	\$2,272,485	\$2,240,482	\$2,274,435	\$2,476,429
Dockage	\$738,496	\$1,102,799	\$1,060,020	\$836,966
Wharfage	\$24,825	\$30,667	\$19,971	\$49,333
Service & Facilities	\$1,196,120	\$1,134,663	\$1,311,230	\$1,537,548
Storage	\$1,161	\$5,000	\$4,741	\$25,000
Loading & Unloading	\$573,766	\$543,606	\$628,082	\$823,150
Handling	\$14,954	\$44,100	\$22,050	\$73,500
Labor	\$156,868	\$95,480	\$124,551	\$160,055
Utility (Pass Thru Costs)	\$173,348	\$280,498	\$270,076	\$356,590
Land Rents	\$3,143,251	\$3,500,647	\$3,343,635	\$3,790,152
Space & Hanger Rental	\$839,330	\$870,658	\$863,047	\$916,966
Fuel Flowage Fees	\$15,799	\$16,000	\$24,889	\$35,000
Collected Fees	\$333,238	\$361,320	\$379,778	\$419,497
General Labor Charge	\$7,073	\$3,000	\$5,928	\$6,000
Property and Land Rents	\$49,008	\$107,985	\$97,747	\$69,780
Space Rentals	\$909,216	\$865,991	\$918,571	\$934,638
Fuel Sales	\$397,039	\$426,200	\$424,665	\$671,192
Equipment Rental with Operator	\$238,646	\$213,212	\$257,256	\$156,052
Equipment Rental without Operator	\$46,732	\$25,320	\$46,228	\$44,960
Stormwater Fees	\$1,186,332	\$1,012,463	\$870,274	\$482,533
Operating Grants - Federal	\$69,000	\$225,000	\$135,500	\$325,000
Operating Grants - State	\$0	\$12,500	\$6,252	\$0
Tenant Revenues	\$0	\$20,000	\$29,002	\$19,000
Other Misc. Income	\$244,038	\$193,167	\$236,752	\$134,703
Total Operating Revenues	\$12,638,877	\$13,338,558	\$13,362,047	\$14,352,204
Operating Expenses:				
Salaries	(\$2,583,582)	(\$2,707,776)	(\$2,645,834)	(\$2,696,126)
Benefits	(\$1,458,434)	(\$1,124,829)	(\$1,090,779)	(\$1,009,024)
Outside Professional Services	(\$2,032,467)	(\$1,861,134)	(\$1,831,637)	(\$2,724,660)
Supplies	(\$509,331)	(\$702,400)	(\$605,202)	(\$850,641)
Equipment Rentals	(\$15,004)	\$910	(\$5,303)	\$2,862
Facility Rental	(\$247,142)	(\$195,750)	(\$193,030)	(\$79,742)
General & Admin - Direct	(\$806,836)	(\$436,305)	(\$463,327)	(\$1,289,275)
Utilities	(\$913,046)	(\$1,037,341)	(\$1,051,643)	(\$788,310)
Other Operating Expense	(\$112,300)	(\$724,580)	(\$567,058)	(\$180,470)
Allocated Costs Internal	\$35,907	\$0	\$95,418	\$0
Allocated Costs to Capital	\$13,987	\$0	\$13,176	\$0
Allocated Costs From Another Unit	(\$219,063)	(\$4,779)	(\$2,388)	\$0
Allocated Costs To Another Unit	\$186,495	\$0	\$0	(\$4,949)
Total Operating Expenses	(\$8,660,816)	(\$8,793,984)	(\$8,347,607)	(\$9,620,334)
Maintonanaa Exportato				
Maintenance Expenses: Salaries	(\$790,291)	(\$837,403)	(\$758,030)	(0001 114)
Benefits	· · ·	, ,	, ,	(\$964,141)
Outside Professional Services	(\$338,902) (\$1,426)	(\$371,739) (\$42,800)	(\$355,589) (\$22,302)	(\$410,962)
	(\$1,420)	(\$42,000)	(\$22,392)	(\$145,259

		Income Statement 2022 Budget		
	2020	2022 Budget	2021	2022
	Actual	Adopted	End of Year	Adopted
		•		-
<b>A</b>	Audited	Budget	Projected	Budget
Supplies	(\$50,439)	(\$37,850)	(\$32,411)	(\$48,864)
Equipment Rentals	(\$126)	(\$6,200)	(\$3,096)	(\$5,806)
Facility Rental	(\$69,461)	(\$44,000)	(\$59,126)	(\$44,000)
General & Admin - Direct	(\$2,192)	(\$6,000)	(\$6,958)	(\$17,587)
Maintenance and Repairs	(\$123,887)	(\$137,371)	(\$74,183)	(\$143,613)
Utilities	(\$5,817)	(\$6,425)	(\$7,286)	(\$9,500)
Other Operating Expense	(\$569,837)	(\$843,090)	(\$602,312)	(\$704,281)
Allocated Costs Internal	\$19,907	\$0	\$1,583	\$0
Allocated Costs to Capital	\$11,780	\$0	\$0	\$0
Allocated Costs From Another Unit	\$138,580	\$0	\$0	(\$102,157)
Allocated Costs To Another Unit	\$21,744	\$0	\$24,558	\$102,157
Total Maintenance Expenses	(\$1,760,367)	(\$2,332,878)	(\$1,895,242)	(\$2,494,013)
•				
Total Operating & Maintenance Expenses	(\$10,421,183)	(\$11,126,862)	(\$10,242,849)	(\$12,114,346)
Income (Loss) Before Deprec &				
Overhead	\$2,217,694	\$2,211,696	\$3,119,198	\$2,237,858
Depreciation	(\$3,833,020)	(\$3,659,453)	(\$3,753,246)	(\$3,869,102)
General & Administrative Overhead				
Net Operating Income (Loss)	(\$1,615,326)	(\$1,447,757)	(\$634,048)	(\$1,631,244)
-				
Non Operating Revenues				
Nonoperating Revenues	\$103,233	\$10,000	\$16,938	\$15,000
Interest Income	\$126,016	\$160,500	\$121,220	\$130,000
Ad Valorem Taxes	\$6,663,337	\$6,936,870	\$6,920,845	\$7,124,012
Insurance Settlements	\$225,000	\$0	\$0	\$0
Tax Sharing	\$231,746	\$161,700	\$205,609	\$165,500
Gain (Loss) on Investments	\$0	\$0	(\$5,675)	\$0
Total Non Operating Revenues:	\$7,349,332	\$7,269,070	\$7,258,937	\$7,434,512
Non Operating Expenses				
Salaries	\$0	(\$150,774)	(\$137,578)	(\$122,925)
Benefits	\$0	(\$74,665)	(\$63,474)	(\$53,711)
Other NonOp Expenses	(\$92,303)	(\$35,000)	(\$42,020)	(\$20,000)
Closed Projects	(\$1)	(\$50,000)	(\$25,002)	\$0
Environmental Costs	(\$1,028,595)	(\$1,717,301)	(\$1,296,328)	(\$1,634,897)
Commission	\$0	(\$343,454)	(\$304,349)	(\$446,097)
Banking/Investment Fees	(\$9,661)	(\$120,000)	(\$66,856)	(\$10,000)
Financing Interest Expense	(\$14,982)	(\$12,357)	(\$12,628)	(\$10,151)
Bond Interest Expense	(\$1,551,473)	(\$1,454,235)	(\$1,454,232)	(\$1,342,431)
Bond Disc/Issue Cost	(\$87,005)	(\$125,498)	(\$102,114)	(\$80,445)
Premium on Bonds	\$163,368	\$160,863	\$162,114	\$163,368
Election Expense	\$0	(\$100,000)	(\$49,998)	(\$75,000)
Public Amenities	(\$184,005)	(\$100,625)	(\$70,399)	(\$130,051)
Commission Special Projects	(\$52,590)	(\$117,000)	(\$66,619)	(\$265,642)
Total Non Operating Expenses	(\$2,857,247)	(\$4,240,046)	(\$3,529,483)	(\$4,027,982)
Non Operating Income (Loss)	\$4,492,085	\$3,029,024	\$3,729,454	\$3,406,530
Total Port Income (Deficit)	\$2,876,759	\$1,581,267	\$3,095,406	\$1,775,286
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#### Olympia Regional Airport 2022 Budget

	2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
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Revenues:	ሮዕ ላይን	ሮ 7 000	¢7 267	¢9.460
Landing Fees	\$8,152	\$7,800	\$7,367	\$8,160
Utility (Pass Thru Costs)	\$18,566	\$11,520	\$14,308	\$20,890
Land Rents	\$2,015,139	\$2,047,306	\$2,046,386	\$2,085,259
Space & Hanger Rental	\$839,330 \$15,700	\$870,658 \$16,000	\$863,047	\$916,966 \$35,000
Fuel Flowage Fees	\$15,799	\$16,000	\$24,889	
Operating Grants - Federal	\$69,000	\$225,000	\$135,500	\$325,000
Operating Grants - State Other Misc. Income	\$0 \$27,527	\$12,500 \$1,200	\$6,252 \$20,744	\$0 \$2,620
		-		
Total Operating Revenues	\$2,993,513	\$3,191,984	\$3,118,493	\$3,393,895
Operating Expenses:				
Salaries	(\$205,137)	(\$293,593)	(\$258,646)	(\$322,329)
Benefits	(\$74,402)	(\$117,321)	(\$101,496)	(\$109,417)
Outside Professional Services	(\$52,576)	(\$303,000)	(\$188,819)	(\$376,980)
Supplies	(\$43)	\$0	\$0	\$0
Equipment Rentals	(\$1,653)	(\$1,700)	(\$1,427)	(\$1,150)
General & Admin - Direct	(\$114,656)	(\$97,774)	(\$93,306)	(\$109,626)
Utilities	(\$85,693)	(\$84,500)	(\$92,361)	(\$96,952)
Other Operating Expense	(\$4,328)	(\$9,930)	(\$8,146)	(\$18,630)
Allocated Costs Internal	\$5,226	\$0	\$7,284	\$0
Allocated Costs From Another Unit	(\$78,724)	\$0	\$0	\$0
Allocated Costs To Another Unit	\$27,634	\$0	\$0	\$0
Total Operating Expenses	(\$584,352)	(\$907,818)	(\$736,917)	(\$1,035,084)
Maintenance Expenses:				
Salaries	(\$103,178)	(\$141,865)	(\$142,102)	(\$186,474)
Benefits	(\$57,431)	(\$70,773)	(\$70,747)	(\$88,240)
Outside Professional Services	(\$416)	(\$30,000)	(\$15,463)	(\$55,340)
Supplies	(\$8,715)	(\$13,500)	(\$13,825)	(\$13,000)
Equipment Rentals	(\$89)	(\$3,000)	(\$1,500)	(\$1,000)
General & Admin - Direct	(\$2,192)	(\$6,000)	(\$5,367)	(\$6,000)
Other Operating Expense	(\$111,214)	(\$249,440)	(\$184,050)	(\$201,500)
Allocated Costs Internal	(¢+++,2++) \$0	(\$2.10,110)	\$306	(\$201,000)
Allocated Costs From Another Unit	(\$22,985)	\$0	\$0	(\$38,621)
Allocated Costs To Another Unit	\$19,806	\$0	\$0	(\$00,021)
Total Maintenance Expenses	(\$286,414)	(\$514,578)	(\$432,748)	(\$590,175)
Total Operating & Maintenance Expenses	(\$870,766)	(\$1,422,396)	(\$1,169,665)	(\$1,625,259)
Income (Loss) Before Deprec & Overhead	\$2,122,747	\$1,769,588	\$1,948,828	\$1,768,636
Depreciation	(\$1,012,445)	(\$1,003,413)	(\$1,004,548)	(\$967,398)
General & Administrative Overhead	(\$859,301)	(\$643,723)	(\$638,192)	(\$645,483)
Net Operating Income (Loss)	\$251,001	\$122,452	\$306,088	\$155,755

2020         2021         2021         2022           Actual         Adopted         End of Year         Adopted           Budget         Projected         Budget           Revenues:         1         Statual         Statual           LandIng Fees         \$\$1,423         \$\$525,863         \$\$529,152         \$\$53,095           Space A Hanger Rental         \$\$03,479         \$\$617,419         \$\$09,809         \$\$36,000           Space A Hanger Rental         \$\$03,479         \$\$617,419         \$\$02,424,889         \$\$35,000           Operating Grants - Federal         \$\$09,000         \$\$225,000         \$\$135,500         \$\$325,000           Operating Grants - State         \$\$1,220         \$\$1,200         \$\$20,774         \$\$2,120           Total Operating Revenues         \$\$1,255,736         \$\$1,412,802         \$\$1,340,172         \$\$1,545,958           Operating Expenses:         \$\$1,220,736         \$\$1,412,802         \$\$1,340,172         \$\$1,545,958           Custide Professional Services         \$\$1,7933         \$\$276,500         \$\$169,434         \$\$358,500           Supplies         \$\$1,412,802         \$\$1,340,172         \$\$1,545,958         \$\$0           Custide Professional Services         \$\$1,510,01         \$\$14,270		Airport Op 2022 Bu			
Audited         Budget         Projected         Budget           Revenues:         Landing Fees         \$8,152         \$7,800         \$7,367         \$8,160           Utility (Pass Thur Costs)         \$7,022         \$7,020         \$6,418         \$3,390           Land Rents         \$5014,423         \$525,863         \$529,152         \$530.095           Space & Hanger Rental         \$603,479         \$617,419         \$609,850         \$640,703           Puel Flowage Fees         \$15,799         \$16,000         \$24,883         \$35,000           Operating Grants - Federal         \$69,000         \$225,000         \$13,5500         \$325,000           Operating Revenues         \$1,2200         \$20,744         \$2,120           Total Operating Revenues         \$1,225,736         \$1,412,802         \$1,340,172         \$1,545,958           Operating Expenses:         \$20,744         \$2,120         \$20,744         \$2,120           Salaries         \$1,220,736         \$1,412,802         \$1,340,172         \$1,545,958           Outside Professional Services         \$1,120,31         \$275,000         \$143,639         \$50         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0		2020	2021	2021	2022
Audited         Budget         Projected         Budget           Revenues:         Landing Fees         \$8,152         \$7,800         \$7,367         \$8,160           Utility (Pass Thur Costs)         \$7,022         \$7,020         \$6,418         \$3,390           Land Rents         \$5014,423         \$525,863         \$529,152         \$530.095           Space & Hanger Rental         \$603,479         \$617,419         \$609,850         \$640,703           Puel Flowage Fees         \$15,799         \$16,000         \$24,883         \$35,000           Operating Grants - Federal         \$69,000         \$225,000         \$13,5500         \$325,000           Operating Revenues         \$1,2200         \$20,744         \$2,120           Total Operating Revenues         \$1,225,736         \$1,412,802         \$1,340,172         \$1,545,958           Operating Expenses:         \$20,744         \$2,120         \$20,744         \$2,120           Salaries         \$1,220,736         \$1,412,802         \$1,340,172         \$1,545,958           Outside Professional Services         \$1,120,31         \$275,000         \$143,639         \$50         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0		Actual	Adopted	End of Year	Adopted
Landing Fees         \$8,152         \$7,800         \$7,367         \$8,160           Utility (Pass Thru Costs)         \$7,022         \$7,020         \$6,418         \$3,890           Land Rents         \$514,423         \$522,563         \$529,152         \$55,009           Space & Hanger Rental         \$603,479         \$617,419         \$609,850         \$640,793           Fuel Flowage Fees         \$15,799         \$16,000         \$24,489         \$35,000           Operating Grants - Federal         \$69,000         \$22,500         \$6,252         \$0           Operating Grants - Federal         \$69,000         \$22,074         \$2,1,20           Total Operating Revences         \$1,2200         \$20,744         \$2,120           Stalaries         \$(\$205,137)         \$(\$17,077)         \$1,440,172         \$1,545,958           Operating Expenses:         \$(\$1,7402)         \$74,442)         \$59,484)         \$(\$358,500)           Supplies         \$(\$43)         \$0         \$0         \$0           Equipment Rentals         \$(\$1,653)         \$1,700)         \$14,427)         \$1,540,989           Other Operating Expense         \$(\$3,546)         \$6,700)         \$56,521)         \$56,5890           Other Operating Expenses         \$(\$35		Audited	-	Projected	-
Utility (Pass Thru Costs)         \$7,022         \$7,020         \$6,418         \$3,890           Land Rents         \$514,423         \$525,663         \$529,152         \$530,995           Space & Hanger Rental         \$603,479         \$617,419         \$609,850         \$540,793           Fuel Flowage Fees         \$15,799         \$16,000         \$24,889         \$35,000           Operating Grants - Faderal         \$69,000         \$225,000         \$62,522         \$00           Operating Grants - State         \$0         \$12,250,00         \$62,522         \$00           Other Misc. Income         \$7,861         \$1,200         \$20,744         \$2,120           Total Operating Revenues         \$1,257,36         \$1,412,802         \$1,340,172         \$1,545,955           Operating Expenses:         Salaries         \$(\$205,137)         \$(\$17,077)         \$142,689)         \$(\$206,344)           Benefits         \$\$27,801         \$\$1,200         \$\$1,240,172         \$1,545,955         \$50           Supplies         \$\$1,257,306         \$1,42,802         \$1,442,0102         \$\$1,424,01         \$\$14,427         \$\$1,545,050           Supplies         \$\$25,168         \$\$27,503         \$\$12,500         \$\$0         \$\$0         \$\$0	Revenues:				
Land Rents         \$514,423         \$525,863         \$529,152         \$530,995           Space & Hanger Rental         \$603,479         \$617,419         \$5009,850         \$\$44,073           Fuel Flowage Fees         \$15,799         \$16,000         \$24,889         \$35,000           Operating Grants - Federal         \$69,000         \$225,000         \$135,500         \$3225,000           Operating Grants - State         \$0         \$12,500         \$6,6252         \$00           Total Operating Revenues         \$1,225,736         \$1,412,802         \$1,340,172         \$1,545,956           Operating Expenses:         Salaries         \$(\$205,137)         \$1,42,603         \$(\$206,344)           Benefits         \$(\$205,137)         \$1,42,802         \$1,340,172         \$1,545,956           Outside Professional Services         \$(\$1,703)         \$(\$1,42,603         \$(\$206,344)           Supplies         \$(\$24,402)         \$7,4442         \$(\$59,439)         \$(\$71,696)           Outside Professional Services         \$(\$1,633         \$(\$1,707)         \$(\$142,102)         \$(\$84,5500)           Supplies         \$(\$3,5163)         \$(\$52,270)         \$(\$47,802)         \$(\$57,636)         Utilities           Other Operating Expense         \$(\$35,546)         \$0 </td <td>-</td> <td></td> <td></td> <td></td> <td></td>	-				
Space & Hanger Rental         \$603,479         \$617,419         \$609,850         \$640,793           Fuel Flowage Fees         \$15,799         \$16,000         \$24,889         \$35,000           Operating Grants - State         \$0         \$225,000         \$135,500         \$325,000           Operating Grants - State         \$0         \$12,500         \$6,252         \$0           Other Misc. Income         \$1,225,736         \$1,412,802         \$1,340,172         \$1,545,958           Operating Expenses:         Salaries         \$(\$205,137)         \$1741,902         \$1,42,689         \$(\$206,344)           Benefits         \$(\$244,402)         \$1,42,802         \$1,440,899         \$(\$71,696)           Outside Professional Services         \$(\$17,903)         \$(\$276,500)         \$(\$169,484)         \$(\$358,500)           Supplies         \$(\$43)         \$0         \$0         \$0         \$0           Equipment Rentals         \$(\$1,653)         \$(\$52,270)         \$(\$47,802)         \$(\$57,636)           Utilities         \$(\$3,546)         \$(\$4,300)         \$(\$51,94)         \$(\$11,10)           General & Admin - Direct         \$(\$3,546)         \$0         \$0         \$0           Allocated Costs Internal         \$52,26         \$0         <				. ,	
Fuel Flowage Fees         \$15,799         \$16,000         \$24,889         \$33,000           Operating Grants - Federal         \$69,000         \$225,000         \$325,000         \$225,000         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305         \$305					
Operating Grants - Federal         \$69,000         \$225,000         \$135,500         \$325,000           Operating Grants - State         \$0         \$12,500         \$6,252         \$00           Total Operating Revenues         \$1,257,36         \$1,412,802         \$1,340,172         \$1,545,958           Operating Expenses:         Salaries         \$(\$205,137)         \$1,747,077)         \$(\$142,689)         \$(\$206,344)           Benefits         (\$74,402)         (\$74,442)         \$(\$59,439)         \$(\$71,696)           Outside Professional Services         (\$17,903)         \$(\$276,500)         \$(\$169,484)         \$(\$356,500)           Supplies         \$(\$43)         \$0         \$0         \$0         \$0           Equipment Rentals         \$(\$1,653)         \$(\$1,700)         \$(\$1,42,102)         \$(\$57,636)           Utilities         \$(\$1,653)         \$(\$52,270)         \$(\$47,802)         \$(\$57,636)           Utilities         \$(\$1,657)         \$(\$56,700)         \$(\$55,6521)         \$(\$56,529)           Other Operating Expense         \$(\$3,564)         \$0         \$0         \$0           Allocated Costs Internal         \$52,26         \$0         \$7,224         \$0           Allocated Costs From Another Unit         \$27,634 <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Operating Grants - State         \$0         \$12,500         \$6,252         \$0           Other Misc. Income         \$7,861         \$1,200         \$20,744         \$2,120           Total Operating Revenues         \$1,225,736         \$1,412,802         \$1,340,172         \$1,545,958           Operating Expenses:         Salaries         \$(\$205,137)         \$(\$177,077)         \$(\$142,689)         \$(\$206,344)           Benefits         \$(\$205,137)         \$(\$177,077)         \$(\$142,689,439)         \$(\$71,696)           Outside Professional Services         \$(\$17,903)         \$(\$276,500)         \$(\$169,484)         \$(\$358,500)           Supplies         \$(\$43)         \$0         \$0         \$0           Equipment Rentals         \$(\$16,653)         \$(\$1,700)         \$(\$1,427)         \$(\$1,150)           General & Admin - Direct         \$(\$35,166)         \$(\$22,270)         \$(\$47,802)         \$(\$57,636)           Utilities         \$(\$51,657)         \$(\$56,700)         \$(\$56,521)         \$(\$56,969)           Other Operating Expense         \$(\$360,213)         \$(\$642,989)         \$(\$475,272)         \$(\$7638,87)           Allocated Costs From Another Unit         \$27,634         \$0         \$0         \$0         \$0         \$0           Dutaide Pro					
Other Misc. Income         \$7,861         \$1,200         \$20,744         \$2,120           Total Operating Revenues         \$1,225,736         \$1,412,802         \$1,340,172         \$1,545,958           Operating Expenses:         Salaries         (\$205,137)         (\$177,077)         (\$142,689)         (\$206,344)           Benefits         (\$74,402)         (\$74,442)         (\$59,439)         (\$71,696)           Outside Professional Services         (\$17,003)         (\$276,500)         (\$169,484)         (\$358,500)           Supplies         (\$43)         \$0         \$0         \$0         \$0           Equipment Rentals         (\$1,653)         (\$1,700)         (\$1,427)         (\$1,150)           General & Admin - Direct         (\$35,168)         (\$52,270)         (\$47,802)         (\$57,636)           Utilities         (\$51,657)         (\$56,571)         (\$66,969)         Other Operating Expense         \$3,564)         \$0         \$0         \$0           Allocated Costs Internal         \$5,226         \$0         \$7,284         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0         \$0					
Total Operating Revenues         \$1,225,736         \$1,412,802         \$1,340,172         \$1,545,958           Operating Expenses: Salaries         (\$205,137)         (\$177,077)         (\$142,689)         (\$206,344)           Benefits         (\$74,402)         (\$74,442)         (\$59,439)         (\$71,696)           Outside Professional Services         (\$17,903)         (\$276,500)         (\$169,484)         (\$358,500)           Supplies         (\$43)         \$0         \$0         \$0         \$0           Equipment Rentals         (\$1,653)         (\$1,700)         (\$1,427)         (\$1,150)         (\$56,621)         (\$56,699)           Other Operating Expense         (\$3,546)         (\$43,000)         (\$57,934)         \$0         \$0           Allocated Costs Internal         \$52,26         \$0         \$7,284         \$0         \$0           Allocated Costs To Another Unit         \$3,564)         \$0         \$0         \$0         \$0           Total Operating Expenses         (\$16,804)         (\$141,865)         \$142,102)         \$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         \$36,240)           Outside Professional Services         (\$416)         \$30,000)         \$15,372)         \$368,200)					
Operating Expenses:         Salaries         (\$206,344)           Benefits         (\$74,402)         (\$74,442)         (\$59,439)         (\$71,66)           Outside Professional Services         (\$17,903)         (\$276,500)         (\$169,484)         (\$358,500)           Supplies         (\$4,3)         \$0         \$0         \$0         \$0           Equipment Rentals         (\$1,653)         (\$1,700)         (\$1,427)         (\$1,150)           General & Admin - Direct         (\$35,168)         (\$52,270)         (\$47,802)         (\$57,636)           Utilities         (\$51,657)         (\$56,6700)         (\$56,521)         (\$56,699)           Other Operating Expense         (\$3,546)         (\$4,300)         (\$5,194)         (\$13,100)           Allocated Costs Irom Another Unit         \$2,226         \$0         \$7,284         \$0           Allocated Costs To Another Unit         \$27,634         \$0         \$0         \$0           Total Operating Expenses:         Salaries         (\$14,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,847)         \$0         \$0         \$0           Supplies         (\$8,715)         (\$33,000)					
Salaries         (\$205,137)         (\$177,077)         (\$142,689)         (\$206,344)           Benefits         (\$74,402)         (\$74,442)         (\$59,439)         (\$71,696)           Outside Professional Services         (\$17,903)         (\$276,500)         (\$169,484)         (\$358,500)           Equipment Rentals         (\$1,653)         (\$1,700)         (\$1,427)         (\$1,150)           General & Admin - Direct         (\$35,168)         (\$52,270)         (\$47,802)         (\$57,636)           Utilities         (\$51,657)         (\$56,700)         (\$56,521)         (\$56,969)           Other Operating Expense         (\$3,564)         \$0         \$0         \$0           Allocated Costs Internal         \$5,226         \$0         \$0         \$0           Allocated Costs From Another Unit         \$3,564)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$27,634         \$0         \$0         \$0           Total Operating Expenses         (\$116,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,847)           Outside Professional Services         (\$8,715)         (\$13,825)         (\$13,825)         \$13,	Total Operating Revenues	\$1,225,736	\$1,412,802	\$1,340,172	\$1,545,958
Benefits         (\$74,402)         (\$74,442)         (\$59,439)         (\$71,696)           Outside Professional Services         (\$17,903)         (\$276,500)         (\$169,484)         (\$358,500)           Supplies         (\$43)         \$0         \$0         \$0           Equipment Rentals         (\$1,653)         (\$1,700)         (\$1,427)         (\$1,150)           General & Admin - Direct         (\$35,168)         (\$52,270)         (\$47,802)         (\$57,636)           Utilities         (\$51,657)         (\$56,700)         (\$56,521)         (\$56,669)           Other Operating Expense         (\$3,546)         (\$4,300)         (\$51,194)         (\$13,100)           Allocated Costs Tor Another Unit         \$27,634         \$0         \$0         \$0           Allocated Costs To Another Unit         \$27,634         \$0         \$0         \$0           Salaries         (\$116,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,777)         (\$36,817)           Outside Professional Services         (\$416)         (\$33,000)         (\$13,825)         (\$13,000)           Equipment Rentals         (\$89)         (\$3,000)         (\$13,825)         (\$13,000)           S	Operating Expenses:				
Outside Professional Services         (\$17,903)         (\$276,500)         (\$169,484)         (\$358,500)           Supplies         (\$43)         \$0         \$0         \$0           Equipment Rentals         (\$1,653)         (\$1,700)         (\$1,427)         (\$1,150)           General & Admin - Direct         (\$35,168)         (\$52,270)         (\$47,802)         (\$57,636)           Utilities         (\$51,657)         (\$56,700)         (\$56,521)         (\$56,969)           Other Operating Expense         (\$3,546)         (\$4,300)         (\$5,194)         (\$13,100)           Allocated Costs Internal         \$5,226         \$0         \$7,284         \$0           Allocated Costs To Another Unit         (\$3,564)         \$0         \$0         \$0           Total Operating Expenses         (\$16,804)         (\$442,989)         (\$475,272)         (\$765,395)           Maintenance Expenses:         Salaries         (\$116,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,6217)           Outside Professional Services         (\$416)         (\$3,000)         (\$13,325)         (\$13,000)           Equipment Rentals         (\$8,715)         (\$13,825)	Salaries	(\$205,137)	(\$177,077)	(\$142,689)	(\$206,344)
Supplies         (\$43)         \$0         \$0         \$0           Equipment Rentals         (\$1,653)         (\$1,700)         (\$1,427)         (\$1,150)           General & Admin - Direct         (\$35,168)         (\$52,270)         (\$47,802)         (\$57,636)           Utilities         (\$51,657)         (\$56,670)         (\$56,521)         (\$56,699)           Other Operating Expense         (\$3,564)         \$0         \$7,284         \$0           Allocated Costs Internal         \$5,226         \$0         \$7,284         \$0           Allocated Costs To Another Unit         \$27,634         \$0         \$0         \$0           Allocated Costs To Another Unit         \$27,634         \$0         \$0         \$0           Total Operating Expenses         (\$116,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,817)           Outside Professional Services         (\$416)         (\$30,000)         (\$13,825)         (\$13,000)           Equipment Rentals         (\$87,15)         (\$13,800)         (\$13,000)         (\$13,000)         (\$13,000)           General & Admin - Direct         (\$2,192)         (\$3,000)         (\$1,000)         \$3,00	Benefits	(\$74,402)	(\$74,442)	(\$59,439)	(\$71,696)
Equipment Rentals         (\$1,653)         (\$1,700)         (\$1,427)         (\$1,150)           General & Admin - Direct         (\$35,168)         (\$52,270)         (\$47,802)         (\$57,636)           Utilities         (\$51,657)         (\$56,700)         (\$56,521)         (\$56,969)           Other Operating Expense         (\$3,546)         (\$4,300)         (\$5,194)         (\$13,100)           Allocated Costs Internal         \$5,226         \$0         \$7,284         \$0           Allocated Costs Tro Another Unit         \$27,634         \$0         \$0         \$0           Allocated Costs Tro Another Unit         \$27,634         \$0         \$0         \$0           Total Operating Expenses         (\$360,213)         (\$642,989)         (\$475,272)         (\$765,395)           Maintenance Expenses:         Salaries         (\$116,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,240)           Supplies         (\$84,16)         \$30,000)         (\$15,372)         (\$36,240)           Supplies         (\$87,15)         \$13,500)         (\$1,500)         (\$10,00)           General & Admin - Direct         (\$289)         (\$3,000)         (\$1,51,	Outside Professional Services	(\$17,903)	(\$276,500)	(\$169,484)	(\$358,500)
General & Admin - Direct         (\$35,168)         (\$52,270)         (\$47,802)         (\$57,536)           Utilities         (\$51,657)         (\$56,700)         (\$56,521)         (\$56,969)           Other Operating Expense         (\$3,546)         (\$4,300)         (\$51,94)         (\$13,100)           Allocated Costs Internal         \$5,226         \$0         \$7,284         \$0           Allocated Costs To Another Unit         (\$3,564)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$27,634         \$0         \$0         \$0           Total Operating Expenses         (\$360,213)         (\$642,989)         (\$475,272)         (\$765,395)           Maintenance Expenses:         \$\$         \$\$         \$\$         \$\$         \$\$           Salaries         (\$116,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         \$\$         \$\$         \$\$         \$\$         \$\$           Outide Professional Services         \$\$         \$\$         \$\$         \$\$           Supplies         \$\$         \$\$         \$\$         \$\$         \$\$           General & Admin - Direct         (\$\$2,192)         \$\$         \$\$         \$\$         \$\$	Supplies	(\$43)	\$0	\$0	\$0
Utilities         (\$51,657)         (\$56,700)         (\$56,521)         (\$56,969)           Other Operating Expense         (\$3,546)         (\$4,300)         (\$51,94)         (\$13,100)           Allocated Costs Internal         \$5,226         \$0         \$7,284         \$0           Allocated Costs From Another Unit         (\$3,564)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$5,226         \$0         \$7,284         \$0           Allocated Costs To Another Unit         \$5,263         \$0         \$0         \$0           Total Operating Expenses         (\$360,213)         (\$642,989)         (\$475,272)         (\$765,395)           Maintenance Expenses:         \$311,600         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,817)           Outside Professional Services         (\$416)         (\$30,000)         (\$13,825)         (\$13,000)           Equipment Rentals         (\$89)         (\$3,000)         (\$13,825)         (\$13,000)           Equipment Rentals         (\$871,669)         (\$196,000)         (\$13,752)         (\$153,000)           Allocated Costs Internal         \$0         \$0         \$0         \$0<	Equipment Rentals	(\$1,653)	(\$1,700)	(\$1,427)	(\$1,150)
Other Operating Expense         (\$3,546)         (\$4,300)         (\$5,194)         (\$13,100)           Allocated Costs Internal         \$5,226         \$0         \$7,284         \$0           Allocated Costs From Another Unit         (\$3,564)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$27,634         \$0         \$0         \$0           Total Operating Expenses         (\$160,213)         (\$42,989)         (\$475,272)         (\$765,395)           Maintenance Expenses:         \$36171         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,817)           Outside Professional Services         (\$416)         (\$30,000)         (\$15,372)         (\$36,240)           Supplies         (\$87,15)         (\$13,500)         (\$13,825)         (\$13,000)           Equipment Rentals         (\$89)         (\$3,000)         (\$1,500)         (\$1,000)           General & Admin - Direct         (\$2,192)         (\$3,000)         (\$15,310,00)         (\$15,310,00)           Allocated Costs From Another Unit         \$0         \$0         \$0         \$0         \$0           Allocated Costs To Another Unit         \$19,806         \$0	General & Admin - Direct	(\$35,168)	(\$52,270)	(\$47,802)	(\$57,636)
Allocated Costs Internal       \$5,226       \$0       \$7,284       \$0         Allocated Costs From Another Unit       (\$3,564)       \$0       \$0       \$0         Allocated Costs To Another Unit       \$27,634       \$0       \$0       \$0         Total Operating Expenses       (\$360,213)       (\$642,989)       (\$475,272)       (\$765,395)         Maintenance Expenses:       \$3       \$\$60,213)       (\$642,989)       (\$475,272)       (\$765,395)         Maintenance Expenses:       \$\$116,804)       (\$141,865)       (\$142,102)       \$\$84,681)         Benefits       (\$\$57,431)       (\$70,773)       (\$70,747)       (\$\$6,817)         Outside Professional Services       (\$416)       (\$30,000)       (\$15,372)       (\$\$6,240)         Supplies       (\$\$13,500)       (\$13,825)       (\$13,000)         Equipment Rentals       (\$89)       (\$3,000)       (\$1,500)       (\$1,000)         General & Admin - Direct       (\$2,192)       (\$3,000)       (\$13,752)       (\$153,000)         Allocated Costs Internal       \$0       \$0       \$0       \$0       \$0         Allocated Costs To Another Unit       (\$1,305)       \$0       \$0       \$0       \$0         Allocated Costs To Another Unit       \$19	Utilities	(\$51,657)	(\$56,700)	(\$56,521)	(\$56,969)
Allocated Costs From Another Unit         (\$3,564)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$27,634         \$0         \$0         \$0           Total Operating Expenses         (\$360,213)         (\$642,989)         (\$475,272)         (\$765,395)           Maintenance Expenses:         Salaries         (\$116,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,817)           Outside Professional Services         (\$416)         (\$30,000)         (\$13,825)         (\$13,000)           Supplies         (\$87,15)         (\$13,500)         (\$1,500)         (\$1,000)           General & Admin - Direct         (\$2,192)         (\$3,000)         (\$1,500)         (\$1,000)           General & Admin - Direct         (\$2,192)         (\$3,000)         (\$1,500)         (\$1,000)           Allocated Costs Internal         \$0		· · · ·	(\$4,300)	(\$5,194)	(\$13,100)
Allocated Costs To Another Unit         \$27,634         \$0         \$0         \$0           Total Operating Expenses         (\$360,213)         (\$642,989)         (\$475,272)         (\$765,395)           Maintenance Expenses:         Salaries         (\$116,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,817)           Outside Professional Services         (\$416)         (\$30,000)         (\$15,372)         (\$36,240)           Supplies         (\$87,15)         (\$13,500)         (\$13,825)         (\$13,000)           Equipment Rentals         (\$89)         (\$3,000)         (\$1,500)         (\$1,000)           General & Admin - Direct         (\$2,192)         (\$3,000)         (\$13,825)         (\$13,000)           Allocated Costs Internal         \$0         \$0         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$1,305)         \$0         \$0         \$0         \$0           Allocated Costs To Another Unit         \$19,806         \$0         \$0         \$0         \$0         \$0           Allocated Costs To Another Unit         \$19,806         \$0         \$0         \$0         \$0         \$0	Allocated Costs Internal	\$5,226		\$7,284	\$0
Total Operating Expenses         (\$360,213)         (\$642,989)         (\$475,272)         (\$765,395)           Maintenance Expenses:         Salaries         (\$116,804)         (\$141,865)         (\$142,102)         (\$84,681)           Benefits         (\$57,431)         (\$70,773)         (\$70,747)         (\$36,817)           Outside Professional Services         (\$416)         (\$30,000)         (\$15,372)         (\$36,240)           Supplies         (\$8,715)         (\$13,800)         (\$13,825)         (\$13,000)           Equipment Rentals         (\$89)         (\$3,000)         (\$1,500)         (\$1,000)           General & Admin - Direct         (\$2,192)         (\$3,000)         (\$13,825)         (\$13,000)           Other Operating Expense         (\$71,669)         (\$196,000)         (\$137,525)         (\$153,000)           Allocated Costs Internal         \$0         \$0         \$306         \$0           Allocated Costs To Another Unit         (\$1,305)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$19,806         \$0         \$0         \$0           Total Maintenance Expenses         (\$238,815)         (\$458,138)         (\$384,632)         (\$343,048)           Income (Loss) Before Deprec & Overhead         \$626,					
Maintenance Expenses:         Salaries       (\$116,804)       (\$141,865)       (\$142,102)       (\$84,681)         Benefits       (\$57,431)       (\$70,773)       (\$70,747)       (\$36,817)         Outside Professional Services       (\$416)       (\$30,000)       (\$15,372)       (\$36,240)         Supplies       (\$8,715)       (\$13,500)       (\$13,825)       (\$13,000)         Equipment Rentals       (\$89)       (\$3,000)       (\$1,500)       (\$1,000)         General & Admin - Direct       (\$2,192)       (\$3,000)       (\$13,7525)       (\$153,000)         Other Operating Expense       (\$71,669)       (\$196,000)       (\$137,525)       (\$153,000)         Allocated Costs Internal       \$0       \$0       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$1,305)       \$0       \$0       \$0       \$0         Allocated Costs To Another Unit       \$19,806       \$0       \$0       \$0       \$0         Total Maintenance Expenses       (\$238,815)       (\$458,138)       (\$384,632)       (\$343,048)         Income (Loss) Before Deprec & Overhead       \$626,708       \$311,675       \$480,268       \$437,515         Depreciation       (\$768,105)       (\$758,664)       (\$759,268) <td>Allocated Costs To Another Unit</td> <td>\$27,634</td> <td>\$0</td> <td>\$0</td> <td></td>	Allocated Costs To Another Unit	\$27,634	\$0	\$0	
Salaries       (\$116,804)       (\$141,865)       (\$142,102)       (\$84,681)         Benefits       (\$57,431)       (\$70,773)       (\$70,747)       (\$36,817)         Outside Professional Services       (\$416)       (\$30,000)       (\$15,372)       (\$36,240)         Supplies       (\$8,715)       (\$13,500)       (\$13,825)       (\$13,000)         Equipment Rentals       (\$89)       (\$3,000)       (\$1,500)       (\$1,000)         General & Admin - Direct       (\$2,192)       (\$3,000)       (\$13,752)       (\$13,000)         Other Operating Expense       (\$71,669)       (\$196,000)       (\$137,525)       (\$153,000)         Allocated Costs Internal       \$0       \$0       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$1,305)       \$0       \$0       \$0       \$0         Allocated Costs To Another Unit       \$19,806       \$0       \$0       \$0       \$0         Total Maintenance Expenses       (\$238,815)       (\$458,138)       (\$384,632)       (\$343,048)         Income (Loss) Before Deprec & Overhead       \$626,708       \$311,675       \$480,268       \$437,515         Depreciation       (\$768,105)       (\$758,664)       (\$759,268)       (\$726,573)         G	Total Operating Expenses	(\$360,213)	(\$642,989)	(\$475,272)	(\$765,395)
Salaries       (\$116,804)       (\$141,865)       (\$142,102)       (\$84,681)         Benefits       (\$57,431)       (\$70,773)       (\$70,747)       (\$36,817)         Outside Professional Services       (\$416)       (\$30,000)       (\$15,372)       (\$36,240)         Supplies       (\$8,715)       (\$13,500)       (\$13,825)       (\$13,000)         Equipment Rentals       (\$89)       (\$3,000)       (\$1,500)       (\$1,000)         General & Admin - Direct       (\$2,192)       (\$3,000)       (\$13,752)       (\$13,000)         Other Operating Expense       (\$71,669)       (\$196,000)       (\$137,525)       (\$153,000)         Allocated Costs Internal       \$0       \$0       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$1,305)       \$0       \$0       \$0       \$0         Allocated Costs To Another Unit       \$19,806       \$0       \$0       \$0       \$0         Total Maintenance Expenses       (\$238,815)       (\$458,138)       (\$384,632)       (\$343,048)         Income (Loss) Before Deprec & Overhead       \$626,708       \$311,675       \$480,268       \$437,515         Depreciation       (\$768,105)       (\$758,664)       (\$759,268)       (\$726,573)         G	Maintenance Expenses:				
Outside Professional Services         (\$416)         (\$30,000)         (\$15,372)         (\$36,240)           Supplies         (\$8,715)         (\$13,500)         (\$13,825)         (\$13,000)           Equipment Rentals         (\$89)         (\$3,000)         (\$1,500)         (\$1,000)           General & Admin - Direct         (\$2,192)         (\$3,000)         (\$1,525)         (\$13,000)           Other Operating Expense         (\$71,669)         (\$196,000)         (\$137,525)         (\$153,000)           Allocated Costs Internal         \$0         \$0         \$306         \$0           Allocated Costs From Another Unit         (\$1,305)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$19,806         \$0         \$0         \$0           Total Maintenance Expenses         (\$238,815)         (\$458,138)         (\$384,632)         (\$343,048)           Income (Loss) Before Deprec & Overhead         \$626,708         \$311,675         \$480,268         \$437,515           Depreciation         (\$768,105)         (\$758,664)         (\$759,268)         (\$726,573)           General & Administrative Overhead         (\$177,272)         (\$283,238)         (\$280,802)         (\$255,887)	Salaries	(\$116,804)	(\$141,865)	(\$142,102)	(\$84,681)
Supplies         (\$8,715)         (\$13,500)         (\$13,825)         (\$13,000)           Equipment Rentals         (\$89)         (\$3,000)         (\$1,500)         (\$1,000)           General & Admin - Direct         (\$2,192)         (\$3,000)         (\$1,500)         (\$1,000)           Other Operating Expense         (\$71,669)         (\$196,000)         (\$137,525)         (\$153,000)           Allocated Costs Internal         \$0         \$0         \$306         \$0           Allocated Costs From Another Unit         (\$1,305)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$19,806         \$0         \$0         \$0           Total Maintenance Expenses         (\$238,815)         (\$458,138)         (\$384,632)         (\$343,048)           Income (Loss) Before Deprec & Overhead         \$626,708         \$311,675         \$480,268         \$437,515           Depreciation         (\$768,105)         (\$758,664)         (\$759,268)         (\$726,573)           General & Administrative Overhead         (\$177,272)         (\$283,238)         (\$280,802)         (\$255,887)	Benefits	(\$57,431)	(\$70,773)	(\$70,747)	(\$36,817)
Equipment Rentals       (\$89)       (\$3,000)       (\$1,500)       (\$1,000)         General & Admin - Direct       (\$2,192)       (\$3,000)       (\$3,867)       (\$3,000)         Other Operating Expense       (\$71,669)       (\$196,000)       (\$137,525)       (\$153,000)         Allocated Costs Internal       \$0       \$0       \$306       \$0         Allocated Costs From Another Unit       (\$1,305)       \$0       \$0       \$0         Allocated Costs To Another Unit       (\$19,806       \$0       \$0       \$0         Total Maintenance Expenses       (\$238,815)       (\$458,138)       (\$384,632)       (\$343,048)         Income (Loss) Before Deprec & Overhead       \$626,708       \$311,675       \$480,268       \$437,515         Depreciation       (\$768,105)       (\$758,664)       (\$759,268)       (\$726,573)         General & Administrative Overhead       (\$177,272)       (\$283,238)       (\$280,802)       (\$255,887)	Outside Professional Services	(\$416)	(\$30,000)	(\$15,372)	(\$36,240)
General & Admin - Direct       (\$2,192)       (\$3,000)       (\$3,867)       (\$3,000)         Other Operating Expense       (\$71,669)       (\$196,000)       (\$137,525)       (\$153,000)         Allocated Costs Internal       \$0       \$0       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$1,305)       \$0       \$0       \$0       \$0         Allocated Costs To Another Unit       (\$19,806       \$0       \$0       \$0       \$0         Total Maintenance Expenses       (\$238,815)       (\$458,138)       (\$384,632)       (\$343,048)         Total Operating & Maintenance Expenses       (\$599,028)       (\$1,101,127)       (\$859,904)       (\$1,108,443)         Income (Loss) Before Deprec & Overhead       \$626,708       \$311,675       \$480,268       \$437,515         Depreciation       (\$768,105)       (\$758,664)       (\$759,268)       (\$726,573)         General & Administrative Overhead       (\$177,272)       (\$283,238)       (\$280,802)       (\$255,887)	Supplies	(\$8,715)	(\$13,500)	(\$13,825)	(\$13,000)
Other Operating Expense         (\$71,669)         (\$196,000)         (\$137,525)         (\$153,000)           Allocated Costs Internal         \$0         \$0         \$0         \$306         \$0           Allocated Costs Internal         \$0         \$0         \$0         \$306         \$0           Allocated Costs From Another Unit         (\$1,305)         \$0         \$0         \$0         \$0           Allocated Costs To Another Unit         \$19,806         \$0         \$0         \$0         \$0           Total Maintenance Expenses         (\$238,815)         (\$458,138)         (\$384,632)         (\$343,048)           Income (Loss) Before Deprec & Overhead         \$626,708         \$311,675         \$480,268         \$437,515           Depreciation         (\$768,105)         (\$758,664)         (\$759,268)         (\$726,573)           General & Administrative Overhead         (\$177,272)         (\$283,238)         (\$280,802)         (\$255,887)	Equipment Rentals		(\$3,000)	(\$1,500)	(\$1,000)
Allocated Costs Internal       \$0       \$0       \$306       \$0         Allocated Costs From Another Unit       (\$1,305)       \$0       \$0       \$0         Allocated Costs From Another Unit       \$19,806       \$0       \$0       \$0         Total Maintenance Expenses       (\$238,815)       (\$458,138)       (\$384,632)       (\$343,048)         Total Operating & Maintenance Expenses       (\$599,028)       (\$1,101,127)       (\$859,904)       (\$1,108,443)         Income (Loss) Before Deprec & Overhead       \$626,708       \$311,675       \$480,268       \$437,515         Depreciation       (\$768,105)       (\$758,664)       (\$759,268)       (\$726,573)         General & Administrative Overhead       (\$177,272)       (\$283,238)       (\$280,802)       (\$255,887)	General & Admin - Direct			(\$3,867)	(\$3,000)
Allocated Costs From Another Unit       (\$1,305)       \$0       \$0       (\$15,310)         Allocated Costs To Another Unit       \$19,806       \$0       \$0       \$0         Total Maintenance Expenses       (\$238,815)       (\$458,138)       (\$384,632)       (\$343,048)         Total Operating & Maintenance Expenses       (\$599,028)       (\$1,101,127)       (\$859,904)       (\$1,108,443)         Income (Loss) Before Deprec & Overhead       \$626,708       \$311,675       \$480,268       \$437,515         Depreciation       (\$768,105)       (\$758,664)       (\$759,268)       (\$726,573)         General & Administrative Overhead       (\$177,272)       (\$283,238)       (\$280,802)       (\$255,887)	Other Operating Expense	(\$71,669)	(\$196,000)	(\$137,525)	(\$153,000)
Allocated Costs To Another Unit       \$19,806       \$0       \$0         Total Maintenance Expenses       (\$238,815)       (\$458,138)       (\$384,632)       (\$343,048)         Total Operating & Maintenance Expenses       (\$599,028)       (\$1,101,127)       (\$859,904)       (\$1,108,443)         Income (Loss) Before Deprec & Overhead       \$626,708       \$311,675       \$480,268       \$437,515         Depreciation       (\$768,105)       (\$758,664)       (\$759,268)       (\$726,573)         General & Administrative Overhead       (\$177,272)       (\$283,238)       (\$280,802)       (\$255,887)	Allocated Costs Internal				
Total Operating & Maintenance Expenses         (\$599,028)         (\$1,101,127)         (\$859,904)         (\$1,108,443)           Income (Loss) Before Deprec & Overhead         \$626,708         \$311,675         \$480,268         \$437,515           Depreciation         (\$768,105)         (\$758,664)         (\$759,268)         (\$726,573)           General & Administrative Overhead         (\$177,272)         (\$283,238)         (\$280,802)         (\$255,887)					· · · · ·
Total Operating & Maintenance Expenses         (\$599,028)         (\$1,101,127)         (\$859,904)         (\$1,108,443)           Income (Loss) Before Deprec & Overhead         \$626,708         \$311,675         \$480,268         \$437,515           Depreciation         (\$768,105)         (\$758,664)         (\$759,268)         (\$726,573)           General & Administrative Overhead         (\$177,272)         (\$283,238)         (\$280,802)         (\$255,887)	Total Maintenance Expenses	(\$238,815)	(\$458,138)	(\$384,632)	(\$343,048)
Depreciation         (\$768,105)         (\$758,664)         (\$759,268)         (\$726,573)           General & Administrative Overhead         (\$177,272)         (\$283,238)         (\$280,802)         (\$255,887)			· · · ·		<u> </u>
Depreciation         (\$768,105)         (\$758,664)         (\$759,268)         (\$726,573)           General & Administrative Overhead         (\$177,272)         (\$283,238)         (\$280,802)         (\$255,887)	Income (Loss) Before Deprec & Overhead	\$626,708	\$311,675	\$480,268	\$437,515
General & Administrative Overhead (\$177,272) (\$283,238) (\$280,802) (\$255,887)				-	(\$726,573)
Net Operating Income (Loss) (\$318,669) (\$730,227) (\$559,802) (\$544,945)	•	· · · · ·	,	· · · · · · · · · · · · · · · · · · ·	
	Net Operating Income (Loss)	(\$318,669)	(\$730,227)	(\$559,802)	(\$544,945)

# NewMarket Industrial Campus 2022 Budget

	2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:				
Utility (Pass Thru Costs)	\$262	\$0	\$0	\$0
Land Rents	\$1,500,717	\$1,521,443	\$1,517,234	\$1,554,264
Space & Hanger Rental	\$63,360	\$63,936	\$63,936	\$63,936
Other Misc. Income	\$0	\$0	\$0	\$500
Total Operating Revenues	\$1,564,339	\$1,585,379	\$1,581,170	\$1,618,700
Operating Expenses:				
Salaries	\$0	(\$90,061)	(\$91,471)	(\$99,904)
Benefits	\$0	(\$33,714)	(\$33,538)	(\$32,913)
Outside Professional Services	(\$10,072)	(\$10,000)	(\$9,091)	(\$5,480)
General & Admin - Direct	(\$78,015)	(\$41,085)	(\$41,088)	(\$45,478)
Utilities	(\$5,776)	(\$5,700)	(\$6,179)	(\$6,525)
Other Operating Expense	(\$25)	(\$1,080)	(\$540)	(\$1,280)
Allocated Costs From Another Unit	(\$75,159)	\$0	\$0	\$0
Total Operating Expenses	(\$169,047)	(\$181,640)	(\$181,907)	(\$191,580)
Maintenance Expenses:				
Salaries	\$0	\$0	\$0	(\$50,896)
Benefits	\$0	\$0	\$0	(\$25,711)
Outside Professional Services	\$0	\$0	(\$91)	(\$150)
General & Admin - Direct	\$0	(\$3,000)	(\$1,500)	(\$3,000)
Other Operating Expense	(\$5,623)	(\$22,000)	(\$15,099)	(\$20,000)
Allocated Costs From Another Unit	(\$14,857)	\$0	\$0	(\$20,419)
Total Maintenance Expenses	(\$20,480)	(\$25,000)	(\$16,690)	(\$120,176)
Total Operating & Maintenance Expenses	(\$189,527)	(\$206,640)	(\$198,597)	(\$311,756)
Income (Loss) Before Deprec & Overhead	\$1,374,812	\$1,378,739	\$1,382,573	\$1,306,944
Depreciation	(\$92,734)	(\$97,397)	(\$94,993)	(\$87,606)
General & Administrative Overhead	(\$577,955)	(\$308,987)	(\$306,331)	(\$341,266)
Net Operating Income (Loss)	\$704,123	\$972,355	\$981,249	\$878,072

	Cleanwate 2022 Bi			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		Ū		0
Utility (Pass Thru Costs)	\$11,281	\$4,500	\$7,890	\$17,000
Space & Hanger Rental	\$172,490	\$189,303	\$189,262	\$212,237
Other Misc. Income	\$19,667	\$0	\$0	\$0
Total Operating Revenues	\$203,438	\$193,803	\$197,152	\$229,237
Operating Expenses:				
Salaries	\$0	(\$26,456)	(\$24,487)	(\$16,081)
Benefits	\$0	(\$9,165)	(\$8,515)	(\$4,809)
Outside Professional Services	(\$24,601)	(\$16,500)	(\$10,245)	(\$13,000)
General & Admin - Direct	(\$1,473)	(\$4,419)	(\$4,416)	(\$6,512)
Utilities	(\$28,260)	(\$22,100)	(\$29,662)	(\$33,458)
Other Operating Expense	(\$757)	(\$4,550)	(\$2,405)	(\$4,250)
Total Operating Expenses	(\$55,091)	(\$83,190)	(\$79,730)	(\$78,110)
Maintenance Expenses:				
Salaries	\$0	\$0	\$0	(\$50,896)
Benefits	\$0	\$0	\$0	(\$25,711)
Outside Professional Services	\$0	\$0	\$0	(\$18,950)
Other Operating Expense	(\$33,922)	(\$31,440)	(\$31,419)	(\$28,500)
Allocated Costs From Another Unit	(\$6,822)	\$0	\$0	(\$2,892)
Total Maintenance Expenses	(\$40,744)	(\$31,440)	(\$31,419)	(\$126,949)
Total Operating & Maintenance Expenses	(\$95,835)	(\$114,630)	(\$111,149)	(\$205,059)
Income (Loss) Before Deprec & Overhead	\$107,603	\$79,173	\$86,003	\$24,178
Depreciation	(\$151,605)	(\$147,352)	(\$150,282)	(\$153,219)
General & Administrative Overhead	(\$104,074)	(\$51,498)	(\$51,053)	(\$48,330)
Net Operating Income (Loss)	(\$148,076)	(\$119,677)	(\$115,332)	(\$177,371)

# Consolidated Swantown Operations 2022 Budget

	2022 BL	laget		
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:			,,	
Moorage	\$2,272,485	\$2,240,482	\$2,274,435	\$2,476,429
Utility (Pass Thru Costs)	\$144,434	\$242,618	\$234,108	\$235,250
Collected Fees	\$333,238	\$361,320	\$379,778	\$419,497
General Labor Charge	\$7,073	\$3,000	\$5,928	\$6,000
Property and Land Rents	\$49,008	\$107,985	\$97,747	\$69,780
Space Rentals	\$174,274	\$183,943	\$202,084	\$216,625
, Fuel Sales	\$397,039	\$426,200	\$424,665	\$671,192
Equipment Rental with Operator	\$27,169	\$17,500	\$21,334	\$21,500
Other Misc. Income	\$6,060	\$11,100	\$8,007	\$10,000
Total Operating Revenues	\$3,410,780	\$3,594,148	\$3,648,086	\$4,126,273
Operating Expenses:				
Salaries	(\$560,288)	(\$660,165)	(\$649,758)	(\$654,884)
Benefits	(\$268,082)	(\$322,384)	(\$311,327)	(\$297,120)
Outside Professional Services	(\$176,496)	(\$183,850)	(\$170,231)	(\$295,713)
Supplies	(\$316,972)	(\$319,800)	(\$327,325)	(\$550,680)
Equipment Rentals	(\$7,272)	(\$3,000)	(\$3,799)	(\$3,000)
General & Admin - Direct	(\$185,219)	(\$312,850)	(\$290,239)	(\$368,988)
Utilities	(\$245,112)	(\$282,520)	(\$291,290)	(\$297,200)
Other Operating Expense	(\$73,377)	(\$92,150)	(\$90,362)	(\$111,500)
Allocated Costs From Another Unit	(\$45,988)	\$0	(+++,++=) \$0	\$0
Allocated Costs To Another Unit	\$32,839	\$0	\$0	\$0
Total Operating Expenses	(\$1,845,967)	(\$2,176,719)	(\$2,134,331)	(\$2,579,085)
Maintenance Expenses:				
Salaries	(\$58,297)	(\$141,884)	(\$116,183)	(\$193,442)
Benefits	(\$28,158)	(\$69,076)	(\$54,925)	(\$84,562)
Outside Professional Services	\$0	(\$4,800)	(\$2,491)	(\$3,000)
Supplies	(\$12,368)	(\$10,600)	(\$6,946)	(\$7,400)
Equipment Rentals	(\$37)	(\$3,200)	(\$1,602)	(\$2,100)
Facility Rental	(\$46,308)	(\$44,000)	(\$40,564)	(\$44,000)
General & Admin - Direct	(+ .0,000) \$0	(¢ · · ,0000) \$0	(\$430)	\$0
Other Operating Expense	(\$82,854)	(\$107,900)	(\$79,309)	(\$99,100)
Allocated Costs Internal	(\$2,112)	\$0	\$0	\$0
Allocated Costs From Another Unit	(\$5,396)	\$0	\$0	(\$38,620)
Allocated Costs To Another Unit	\$362	\$0	\$0	\$0
Total Maintenance Expenses	(\$235,168)	(\$381,460)	(\$302,450)	(\$472,224)
Total Operating & Maintenance Expenses	(\$2,081,135)	(\$2,558,179)	(\$2,436,781)	(\$3,051,309)
Income (Loss) Before Deprec & Overhead	\$1,329,645	\$1,035,969	\$1,211,305	\$1,074,964
Depreciation	(\$625,324)	(\$596,912)	(\$611,794)	(\$649,229)
General & Administrative Overhead	(\$851,669)	(\$643,723)	(\$638,191)	(\$645,482)
Net Operating Income (Loss)	(\$147,348)	(\$204,666)	(\$38,680)	(\$219,747)

2020         2021         2021         2022           Actual         Adopted         End of Year         Adopted           Revenues:         Morage         \$2,063,411         \$2,054,183         \$2,067,679         \$2,239,729           Utility (Pass Thru Costs)         \$143,534         \$233,866         \$226,190         \$227,500           Collected Fees         \$107,498         \$134,000         \$124,805         \$142,747           Property and Land Rents         \$14,982         \$11,980         \$8,478         \$10,980           Space Rentals         \$91,061         \$94,669         \$99,594         \$102,000           Other Misc. Income         \$2,425,278         \$2,534,518         \$2,531,161         \$2,727,456           Operating Revenues         \$2,425,278         \$2,534,518         \$2,531,161         \$2,727,456           Operating Expenses:         Salaries         \$(\$170,951)         \$(\$163,299)         \$(\$13,930)         \$(\$162,28)           Supplies         \$(\$170,951)         \$(\$164,459)         \$(\$26,765)         \$(\$239,064)         \$(\$244,000)           General & Admin - Direct         \$(\$164,459)         \$(\$267,755)         \$(\$239,064)         \$(\$244,000)           Utilities         \$(\$2,90,631)         \$(\$1,281,072)         <		Swantown Marina 2022 Budget			
Audited         Budget         Projected         Budget           Morage         \$2,063,411         \$2,054,183         \$2,067,679         \$2,239,729           Ultify (Pass Thru Costs)         \$143,534         \$233,686         \$222,5190         \$227,550           Collected Fees         \$107,498         \$134,000         \$124,805         \$142,747           Property and Land Rents         \$14,982         \$11,980         \$84,78         \$10,990           Space Rentals         \$91,061         \$84,692         \$53,311         \$2,253,1161         \$2,727,456           Operating Revenues         \$2,425,278         \$2,534,518         \$2,531,161         \$2,727,456           Operating Expenses:         Salares         \$(\$341,445)         \$(\$360,112)         \$(\$356,660)         \$(\$369,803)           Benefits         \$(\$165,229)         \$(\$170,995)         \$(\$166,333)         \$(\$162,218)         \$(\$162,219)         \$(\$30,000)         \$(\$248,113)         \$(\$162,128)         \$(\$30,000)         \$(\$162,219)         \$(\$30,000)         \$(\$248,922)         \$(\$30,000)         \$(\$248,922)         \$(\$30,000)         \$(\$248,922)         \$(\$30,000)         \$(\$248,922)         \$(\$30,000)         \$(\$244,920)         \$(\$30,000)         \$(\$244,922)         \$(\$30,000)         \$(\$244,000)         \$(\$44,000)		2020	2021	2021	2022
Audited         Budget         Projected         Budget           Morage         \$2,063,411         \$2,054,183         \$2,067,679         \$2,239,729           Ubility (Pass Thru Costs)         \$143,534         \$223,686         \$222,5190         \$227,550           Collected Fees         \$107,498         \$134,000         \$124,805         \$142,747           Property and Land Rents         \$14,982         \$11,980         \$84,78         \$10,990           Space Rentals         \$91,061         \$84,692         \$6,000         \$4,415         \$45,000           Other Misc. Income         \$4,792         \$6,000         \$4,415         \$45,000           Total Operating Revenues         \$2,245,278         \$2,531,161         \$2,727,456           Operating Expenses:         Salares         (\$341,445)         (\$360,112)         (\$358,666)         (\$369,03)           Benefits         \$(\$162,229)         \$170,995)         \$164,9333)         \$1612,129         (\$248,113)           Supplies         \$(\$10,701)         \$(\$9,000)         \$3,799)         \$3,3000)         \$244,000)           Chaire Benefits         \$(\$24,557)         \$23,004)         \$244,000)         \$3,799)         \$3,000)           General & Admin - Direct         \$(\$164,459)		Actual	Adopted	End of Year	Adopted
Revenues:         C         C           Moorage         \$2,063,411         \$2,064,183         \$2,067,679         \$2,239,729           Utility (Pass Thru Costs)         \$107,498         \$134,000         \$124,805         \$124,2747           Property and Land Rents         \$14,962         \$11,980         \$8,478         \$102,000           Space Rentals         \$91,061         \$94,669         \$99,594         \$102,000           Other Misc. Inome         \$4,792         \$5,000         \$4,415         \$4,500           Total Operating Revenues         \$2,245,278         \$2,534,518         \$2,531,161         \$2,727,456           Outside Professional Services         \$(\$16,229)         \$(\$170,995)         \$(\$169,393)         \$(\$162,129)           Outside Professional Services         \$(\$10,701)         \$(\$9,000)         \$(\$8,566)         \$(\$24,000)           Equipment Rentals         \$(\$7,272)         \$(\$3,000)         \$(\$23,904)         \$(\$24,400)           Other Operating Expense         \$(\$56,254)         \$(\$85,500)         \$(\$7,054)         \$(\$95,250)           Allocated Costs To Another Unit         \$(\$1,775)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$(\$12,187)         \$(\$1,252,028)         \$(\$44,000)		Audited	•	Projected	•
Utility (Pass Thru Costs)         \$143,534         \$233,686         \$226,190         \$227,500           Collected Fees         \$107,498         \$134,000         \$124,805         \$142,747           Property and Land Rents         \$14,982         \$11,980         \$8,478         \$10,980           Space Rentals         \$91,061         \$94,669         \$99,594         \$102,000           Other Misc. Income         \$2,425,278         \$2,534,518         \$2,217,456           Operating Expenses:         Salaries         \$(\$341,445)         \$(\$360,112)         \$(\$358,660)         \$(\$369,803)           Benefits         \$(\$167,0951)         \$(\$158,600)         \$(\$142,747)         \$(\$242,857)         \$(\$230,000)         \$(\$4,413)           Supplies         \$(\$10,701)         \$(\$9,000)         \$(\$8,566)         \$(\$9,000)           Equipment Rentals         \$(\$17,79)         \$(\$248,557)         \$(\$230,000)         \$(\$3,799)         \$(\$3,000,00)           Collected Costs From Another Unit         \$(\$17,75)         \$0         \$0         \$0         \$0           Allocated Costs From Another Unit         \$(\$1,090,631)         \$(\$1,21,072)         \$(\$1,248,925)         \$(\$344,420)           Outside Professional Services         \$0         \$(\$4,800)         \$(\$4,400) <t< td=""><td>Revenues:</td><td></td><td></td><td>···<b>,</b>····</td><td></td></t<>	Revenues:			··· <b>,</b> ····	
Collected Fees         \$107,498         \$134,000         \$124,805         \$142,747           Property and Land Rents         \$14,982         \$11,980         \$84,778         \$10,980           Space Rentals         \$91,061         \$94,669         \$99,594         \$102,000           Other Misc. Income         \$4,792         \$6,000         \$4,415         \$4,500           Total Operating Revenues         \$2,425,278         \$2,534,518         \$2,727,456           Operating Expenses:         Salaries         \$341,445         \$360,112         \$358,660         \$369,803           Benefits         \$16,5229         \$170,995         \$169,393         \$162,128           Outside Professional Services         \$170,951         \$158,600         \$347,99         \$3,000           Gaugment Rentals         \$7,272         \$3,000         \$3,799         \$30,000           General & Admin - Direct         \$164,459         \$267,765         \$234,952         \$30,000           Guided Costs From Another Unit         \$17,75         \$0         \$0         \$0           Allocated Costs Fro Another Unit         \$17,75         \$0         \$0         \$0           Allocated Professional Services         \$0         \$4,800         \$24,291         \$30,000	Moorage	\$2,063,411	\$2,054,183	\$2,067,679	\$2,239,729
Property and Land Rents         \$14,982         \$11,980         \$8,478         \$10,980           Space Rentals         \$91,061         \$94,669         \$99,594         \$102,000           Other Misc. Income         \$4,792         \$6,000         \$4,415         \$4,500           Total Operating Revenues         \$2,425,278         \$2,534,518         \$2,531,161         \$2,727,456           Operating Expenses:         Salaries         \$341,445         \$360,112         \$358,660         \$369,803)           Benefits         \$166,229         \$170,995         \$149,393         \$162,128)           Outside Professional Services         \$10,701         \$9,000         \$85,666         \$9,000)           Equipment Rentals         \$17,721         \$3,000         \$3,799         \$3,000)           General & Admin - Direct         \$164,459         \$367,765         \$239,064         \$244,000)           Uhiltites         \$204,557         \$236,100         \$239,064         \$244,000           Other Operating Expense         \$56,254         \$85,500         \$76,054         \$295,250           Allocated Costs To Another Unit         \$32,012         \$0         \$0         \$0           Total Operating Expenses         \$0         \$4,800         \$2,491	Utility (Pass Thru Costs)	\$143,534	\$233,686	\$226,190	\$227,500
Space Rentals         \$91,061         \$94,669         \$99,594         \$102,000           Other Misc. Income         \$4,792         \$6,000         \$4,415         \$4,500           Total Operating Revenues         \$2,425,278         \$2,534,518         \$2,531,161         \$2,727,456           Operating Expenses:         Salaries         (\$341,445)         (\$360,112)         (\$358,660)         (\$369,803)           Benefits         (\$165,229)         (\$170,995)         (\$169,393)         (\$162,128)           Outside Professional Services         (\$10,701)         (\$9,000)         (\$8,566)         (\$9,000)           Equipment Rentals         (\$7,272)         (\$3,000)         (\$3,799)         (\$3,000)           General & Admin - Direct         (\$164,459)         (\$267,765)         (\$248,952)         (\$305,094)           Utilities         (\$204,557)         (\$23,000)         (\$244,952)         (\$305,094)           Other Operating Expense         (\$56,254)         (\$85,500)         (\$7,6054)         (\$244,905)           Allocated Costs For Another Unit         \$32,012         \$0         \$0         \$0           Total Operating Expenses         (\$10,906,811)         (\$1,291,072)         (\$1,436,388)           Maintenance Expenses:         \$0         \$4,4	Collected Fees	\$107,498	\$134,000	\$124,805	\$142,747
Other Misc. Income         \$4,792         \$6,000         \$4,415         \$4,500           Total Operating Revenues         \$2,425,278         \$2,534,518         \$2,531,161         \$2,727,456           Operating Expenses:         Salaries         (\$341,445)         (\$360,112)         (\$358,660)         (\$369,803)           Benefits         (\$165,229)         (\$170,995)         (\$169,393)         (\$162,128)           Outside Professional Services         (\$170,951)         (\$158,600)         (\$244,113)           Supplies         (\$10,701)         (\$9,000)         (\$8,566)         (\$9,000)           General & Admin - Direct         (\$164,459)         (\$267,765)         (\$248,952)         (\$305,094)           Utilities         (\$204,557)         (\$23,6100)         (\$239,064)         (\$244,000)           Other Operating Expense         (\$56,254)         (\$85,500)         (\$76,054)         (\$95,250)           Allocated Costs From Another Unit         \$32,012         \$0         \$0         \$0           Total Operating Expenses:         (\$1,090,631)         (\$1,291,072)         (\$1,282,028)         (\$143,638)           Maintenance Expenses:         \$0         (\$4,800)         (\$2,491)         (\$3,000)           Supplies         (\$28,158)         (\$69,	Property and Land Rents	\$14,982	\$11,980	\$8,478	\$10,980
Total Operating Revenues         \$2,425,278         \$2,534,518         \$2,531,161         \$2,727,456           Operating Expenses:         Salaries         (\$341,445)         (\$360,112)         (\$358,660)         (\$369,803)           Benefits         (\$165,229)         (\$170,995)         (\$169,393)         (\$162,128)           Outside Professional Services         (\$170,951)         (\$158,600)         (\$147,540)         (\$248,113)           Supplies         (\$10,701)         (\$9,000)         (\$8,566)         (\$9,000)           Equipment Rentals         (\$7,727)         (\$3,000)         (\$3,3799)         (\$3,000)           General & Admin - Direct         (\$164,459)         (\$267,765)         (\$244,557)         (\$239,064)         (\$244,000)           Utilities         (\$204,557)         (\$236,100)         (\$239,064)         (\$244,000)           Allocated Costs To Another Unit         \$32,012         \$0         \$0         \$0           Allocated Costs To Another Unit         \$32,012         \$0         \$0         \$0           Salaries         (\$1,090,631)         (\$1,291,072)         (\$1,436,388)         \$44,000)         \$41,436,482)         \$66,646)         \$67,000)           Benefits         (\$28,158)         (\$69,076)         \$54,925) <t< td=""><td>•</td><td></td><td></td><td></td><td></td></t<>	•				
Operating Expenses:         Salaries         (\$341,445)         (\$360,112)         (\$358,660)         (\$369,803)           Benefits         (\$165,229)         (\$170,995)         (\$169,393)         (\$162,128)           Outside Professional Services         (\$170,951)         (\$158,600)         (\$147,540)         (\$248,113)           Supplies         (\$10,701)         (\$9,000)         (\$147,540)         (\$248,113)           General & Admin - Direct         (\$164,459)         (\$267,765)         (\$248,952)         (\$3000)           Gonzaled Costs From Another Unit         (\$12,775)         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$1,775)         \$0         \$0         \$0           Allocated Costs To Another Unit         (\$1,900,631)         (\$1,291,072)         (\$1,436,388)           Maintenance Expenses:         \$0         \$0         \$0         \$0           Salaries         (\$56,297)         (\$141,884)         (\$116,183)         (\$193,442)           Benefits         (\$228,158)         (\$69,076)         (\$54,925)         (\$84,562)           Outside Professional Services         \$0         \$4,800)         \$2,4911         \$3,000)           Supplies         (\$12,187)         (\$10,000)         (\$64,646) </td <td>Other Misc. Income</td> <td>\$4,792</td> <td>\$6,000</td> <td>\$4,415</td> <td>\$4,500</td>	Other Misc. Income	\$4,792	\$6,000	\$4,415	\$4,500
Salaries         (\$341,445)         (\$360,112)         (\$358,660)         (\$369,803)           Benefits         (\$165,229)         (\$170,995)         (\$169,393)         (\$122,128)           Outside Professional Services         (\$10,701)         (\$186,00)         (\$147,540)         (\$248,113)           Supplies         (\$10,701)         (\$186,00)         (\$3,769)         (\$3,000)         (\$3,566)         (\$9,000)           General & Admin - Direct         (\$164,459)         (\$267,765)         (\$248,952)         (\$305,094)           Utilities         (\$204,557)         (\$236,100)         (\$239,064)         (\$244,000)           Other Operating Expense         (\$56,254)         (\$85,500)         (\$76,054)         (\$95,250)           Allocated Costs From Another Unit         (\$1,775)         \$0         \$0         \$0           Allocated Costs Fro Another Unit         (\$1,090,631)         (\$1,291,072)         (\$1,436,388)           Maintenance Expenses:         (\$164,308)         (\$141,884)         (\$116,183)         (\$193,442)           Benefits         (\$28,158)         (\$69,076)         (\$54,925)         (\$84,562)           Outside Professional Services         \$0         (\$4,800)         (\$2,491)         (\$3000)           Supplies         (\$12	Total Operating Revenues	\$2,425,278	\$2,534,518	\$2,531,161	\$2,727,456
Benefits         (\$165,229)         (\$170,995)         (\$169,393)         (\$162,128)           Outside Professional Services         (\$170,951)         (\$158,600)         (\$147,540)         (\$248,113)           Supplies         (\$10,701)         (\$9,000)         (\$8,566)         (\$9,000)           Equipment Rentals         (\$7,272)         (\$3,000)         (\$3,799)         (\$3,000)           General & Admin - Direct         (\$164,459)         (\$2267,765)         (\$248,952)         (\$305,094)           Utilities         (\$204,557)         (\$230,064)         (\$244,000)           Other Operating Expense         (\$56,254)         (\$85,500)         (\$76,054)         (\$95,250)           Allocated Costs From Another Unit         (\$1,775)         \$0         \$0         \$0           Total Operating Expenses         (\$1,090,631)         (\$1,291,072)         (\$1,436,388)           Maintenance Expenses:         \$0         \$4,800)         (\$2,491)         (\$3,000)           Supplies         (\$10,90,631)         (\$1,291,072)         (\$1,436,388)           Maintenance Expenses:         \$0         \$4,800)         \$2,491)         (\$3,000)           Supplies         (\$12,187)         (\$10,000)         \$6,646         (\$7,000)           Equipmen	Operating Expenses:				
Outside Professional Services         (\$170,951)         (\$158,600)         (\$147,540)         (\$248,113)           Supplies         (\$10,701)         (\$9,000)         (\$8,566)         (\$9,000)           Equipment Rentals         (\$7,272)         (\$3,000)         (\$3,799)         (\$3,000)           General & Admin - Direct         (\$164,459)         (\$267,765)         (\$248,952)         (\$305,094)           Utilities         (\$204,557)         (\$236,100)         (\$239,064)         (\$244,000)           Other Operating Expense         (\$56,254)         (\$85,500)         (\$76,054)         (\$95,250)           Allocated Costs Trom Another Unit         (\$1,775)         \$0         \$0         \$0           Allocated Costs To Another Unit         (\$1,775)         \$0         \$0         \$0           Total Operating Expenses:         (\$1,990,631)         (\$1,291,072)         (\$1,252,028)         (\$1,436,388)           Maintenance Expenses:         \$0         (\$4,800)         (\$2,491)         (\$3,000)           Supplies         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Supplies         (\$46,308)         (\$44,000)         \$44,600)         \$0         \$0           Facility Rental         (\$46,308)         (\$44,000)	Salaries	(\$341,445)	(\$360,112)	(\$358,660)	(\$369,803)
Supplies         (\$10,701)         (\$9,000)         (\$8,566)         (\$9,000)           Equipment Rentals         (\$7,272)         (\$3,000)         (\$3,799)         (\$3,000)           General & Admin - Direct         (\$164,459)         (\$267,765)         (\$249,952)         (\$305,094)           Utilities         (\$204,557)         (\$236,100)         (\$239,064)         (\$244,000)           Other Operating Expense         (\$56,254)         (\$85,500)         (\$76,054)         (\$99,250)           Allocated Costs To Another Unit         (\$1,775)         \$0         \$0         \$0           Total Operating Expenses         (\$1,090,631)         (\$1,291,072)         (\$1,252,028)         (\$1,436,388)           Maintenance Expenses:         \$0         \$0         \$0         \$0         \$0           Salaries         (\$1,090,631)         (\$1,291,072)         (\$1,252,028)         (\$1,436,388)           Maintenance Expenses:         \$0         \$4,800)         \$(\$2,491)         \$(\$3,000)           Supplies         (\$1,000,000         (\$6,646)         (\$7,000)           Equipment Rentals         (\$377)         \$(\$2,491)         \$(\$3,000)           General & Admin - Direct         \$0         \$0         \$(\$44,000)         \$(\$44,000)         \$(\$44	Benefits	, ,	(\$170,995)	(\$169,393)	(\$162,128)
Equipment Rentals         (\$7,272)         (\$3,000)         (\$3,799)         (\$3,000)           General & Admin - Direct         (\$164,459)         (\$267,765)         (\$248,952)         (\$3000)           Utilities         (\$204,557)         (\$236,100)         (\$239,064)         (\$244,000)           Other Operating Expense         (\$56,254)         (\$85,500)         (\$76,054)         (\$95,250)           Allocated Costs From Another Unit         (\$1,775)         \$0         \$0         \$0           Allocated Costs To Another Unit         (\$1,775)         \$0         \$0         \$0           Total Operating Expenses         (\$1,090,631)         (\$1,291,072)         (\$1,436,388)           Maintenance Expenses:         \$0         \$0         \$0         \$0           Salaries         (\$28,158)         (\$69,076)         (\$54,925)         (\$84,562)           Outside Professional Services         \$0         (\$4,800)         (\$2,491)         (\$3,000)           Supplies         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Equipment Rentals         (\$46,308)         (\$44,000)         (\$40,564)         (\$44,000)           General & Admin - Direct         \$0         \$0         \$0         \$0 <td< td=""><td></td><td>. ,</td><td>· · /</td><td>. ,</td><td>· · /</td></td<>		. ,	· · /	. ,	· · /
General & Admin - Direct         (\$164,459)         (\$267,755)         (\$248,952)         (\$305,094)           Utilities         (\$204,557)         (\$236,100)         (\$239,064)         (\$244,000)           Other Operating Expense         (\$56,254)         (\$85,500)         (\$76,054)         (\$95,250)           Allocated Costs From Another Unit         (\$1,775)         \$0         \$0         \$0           Total Operating Expenses         (\$1,090,631)         (\$1,291,072)         (\$1,252,028)         (\$1,436,388)           Maintenance Expenses:         Salaries         (\$58,297)         (\$141,884)         (\$116,183)         (\$193,442)           Benefits         (\$28,158)         (\$69,076)         (\$54,925)         (\$84,562)           Outside Professional Services         \$0         (\$4,800)         (\$2,491)         (\$3,000)           Supplies         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Equipment Rentals         (\$37)         (\$2,000)         (\$1,022)         (\$1,500)           Facility Rental         (\$46,308)         (\$44,000)         (\$43,00)         \$0         \$0           Admin - Direct         \$0         \$0         \$0         \$0         \$0         \$0         \$0           Alloca		· · · /	( )	( )	· · · /
Utilities         (\$204,557)         (\$236,100)         (\$239,064)         (\$244,000)           Other Operating Expense         (\$56,254)         (\$85,500)         (\$76,054)         (\$95,250)           Allocated Costs From Another Unit         (\$1,775)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$32,012         \$0         \$0         \$0           Total Operating Expenses         (\$1,090,631)         (\$1,291,072)         (\$1,436,388)           Maintenance Expenses:         \$32,012         \$0         \$0         \$0           Salaries         (\$1,090,631)         (\$1,291,072)         (\$1,436,388)         \$0           Benefits         (\$28,158)         \$69,076)         \$\$4,925)         \$\$84,562)           Outside Professional Services         \$0         \$\$4,800)         \$\$2,491)         \$\$3,000)           Supplies         (\$12,187)         (\$10,000)         \$\$6,646)         \$\$7,000)           Equipment Rentals         (\$43,08)         \$\$44,000)         \$\$40,0564)         \$\$44,000)           General & Admin - Direct         \$0         \$0         \$0         \$0         \$0           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0         \$0		· · · ·	( )	· /	· · ·
Other Operating Expense         (\$56,254)         (\$85,500)         (\$76,054)         (\$95,250)           Allocated Costs From Another Unit         (\$1,775)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$32,012         \$0         \$0         \$0           Total Operating Expenses         (\$1,090,631)         (\$1,291,072)         (\$1,252,028)         (\$1,436,388)           Maintenance Expenses:         Salaries         (\$28,158)         (\$69,076)         (\$54,925)         (\$84,562)           Outside Professional Services         \$0         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Supplies         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Equipment Rentals         (\$377)         (\$2,000)         (\$1,002)         (\$1,500)           Facility Rental         (\$46,308)         (\$44,000)         \$40         \$0         \$0           Allocated Costs Internal         (\$2,525)         (\$77,000)         (\$53,536)         (\$60,000)           Allocated Costs Internal         (\$21,12)         \$0         \$0         \$0           Allocated Costs Internal         (\$21,12)         \$0         \$0         \$0           Allocated Costs Internal         (\$2		· · · · ·	. ,	· · ·	,
Allocated Costs From Another Unit       (\$1,775)       \$0       \$0       \$0         Allocated Costs To Another Unit       \$32,012       \$0       \$0       \$0         Total Operating Expenses       (\$1,090,631)       (\$1,291,072)       (\$1,252,028)       (\$1,436,388)         Maintenance Expenses:       \$32,012       \$0       \$0       \$0         Salaries       (\$58,297)       (\$141,884)       (\$116,183)       (\$193,442)         Benefits       (\$28,158)       \$669,076)       (\$54,925)       (\$84,562)         Outside Professional Services       \$0       \$4,800)       (\$2,491)       (\$3,000)         Supplies       (\$12,187)       (\$10,000)       (\$6,646)       (\$7,000)         Equipment Rentals       (\$377)       (\$2,000)       (\$1,002)       (\$1,500)         Facility Rental       (\$46,308)       (\$44,000)       (\$44,000)       \$0         General & Admin - Direct       \$0       \$0       \$0       \$0         Allocated Costs Internal       (\$2,112)       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$4,160)       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$4,160)       \$0       \$0       \$0			· · /	. ,	,
Allocated Costs To Another Unit Total Operating Expenses         \$32,012         \$0         \$0         \$0           Maintenance Expenses:         (\$1,090,631)         (\$1,291,072)         (\$1,252,028)         (\$1,436,388)           Maintenance Expenses:         Salaries         (\$58,297)         (\$141,884)         (\$116,183)         (\$193,442)           Benefits         (\$28,158)         (\$69,076)         (\$54,925)         (\$84,562)           Outside Professional Services         \$0         (\$4,800)         (\$2,491)         (\$3,000)           Supplies         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Equipment Rentals         (\$377)         (\$2,000)         (\$1,002)         (\$1,500)           Facility Rental         (\$46,308)         (\$44,000)         (\$44,000)         \$0         \$0           General & Admin - Direct         \$0         \$0         \$0         \$0         \$0         \$0           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$41,160)         \$0         \$0         \$0         \$0         \$25,528)           Total Maintenance Expenses         (\$21,6484)         (\$348,760)         (\$27				· · ·	· · /
Total Operating Expenses         (\$1,090,631)         (\$1,291,072)         (\$1,252,028)         (\$1,436,388)           Maintenance Expenses:         Salaries         (\$58,297)         (\$141,884)         (\$116,183)         (\$193,442)           Benefits         (\$28,158)         (\$69,076)         (\$54,925)         (\$84,562)           Outside Professional Services         \$0         (\$4,800)         (\$2,491)         (\$3,000)           Supplies         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Equipment Rentals         (\$37)         (\$2,000)         (\$1,002)         (\$1,500)           Facility Rental         (\$46,308)         (\$44,000)         (\$40,564)         (\$44,000)           General & Admin - Direct         \$0         \$0         \$0         \$0         \$0           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$2,112)         \$0         \$0         \$0         \$2,528)         \$0         \$0         \$0         \$2,528)         \$0         \$0         \$0         \$2,528)         \$1,102,137,115)         \$1,139,3320         \$1,185,420)         \$1,307,115)         \$1,130,3356         \$872,036         \$872,036<					
Maintenance Expenses:         Salaries       (\$58,297)       (\$141,884)       (\$116,183)       (\$193,442)         Benefits       (\$28,158)       (\$69,076)       (\$54,925)       (\$84,562)         Outside Professional Services       \$0       (\$4,800)       (\$2,491)       (\$3,000)         Supplies       \$0       (\$4,800)       (\$2,491)       (\$3,000)         Equipment Rentals       (\$37)       (\$10,000)       (\$6,646)       (\$7,000)         Facility Rental       (\$4308)       (\$44,000)       (\$40,564)       (\$44,000)         General & Admin - Direct       \$0       \$0       \$0       \$0       \$0         Other Operating Expense       (\$65,225)       (\$77,000)       (\$53,536)       (\$60,000)         Allocated Costs Internal       (\$2,112)       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$41,60)       \$0       \$0       \$0       \$25,528)         Total Maintenance Expenses       (\$1,307,115)       (\$1,639,832)       (\$1,527,805)       (\$1,855,420)         Income (Loss) Before Deprec & Overhead       \$1,118,163       \$894,686       \$1,003,356       \$872,036         Depreciation       (\$444,094)       (\$444,094)       (\$442,6,566)       (\$426,556)					
Salaries       (\$58,297)       (\$141,884)       (\$116,183)       (\$193,442)         Benefits       (\$28,158)       (\$69,076)       (\$54,925)       (\$84,562)         Outside Professional Services       \$0       (\$4,800)       (\$2,491)       (\$3,000)         Supplies       (\$12,187)       (\$10,000)       (\$6,646)       (\$7,000)         Equipment Rentals       (\$37)       (\$2,000)       (\$1,002)       (\$1,500)         Facility Rental       (\$46,308)       (\$44,000)       (\$40,564)       (\$44,000)         General & Admin - Direct       \$0       \$0       (\$430)       \$0         Other Operating Expense       (\$65,225)       (\$77,000)       (\$53,536)       (\$60,000)         Allocated Costs Internal       (\$2,112)       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$4,160)       \$0       \$0       (\$25,528)         Total Maintenance Expenses       (\$216,484)       (\$348,760)       (\$275,777)       (\$419,032)         Income (Loss) Before Deprec & Overhead       \$1,118,163       \$894,686       \$1,003,356       \$872,036         Depreciation       (\$444,094)       (\$444,094)       (\$444,094)       (\$426,556)       (\$455,961)         General & Administrative Overhead	Total Operating Expenses	(\$1,090,031)	(\$1,291,072)	(\$1,232,028)	(\$1,430,300)
Benefits         (\$28,158)         (\$69,076)         (\$54,925)         (\$84,562)           Outside Professional Services         \$0         (\$4,800)         (\$2,491)         (\$3,000)           Supplies         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Equipment Rentals         (\$37)         (\$2,000)         (\$1,002)         (\$1,500)           Facility Rental         (\$46,308)         (\$44,000)         (\$40,564)         (\$44,000)           General & Admin - Direct         \$0         \$0         (\$430)         \$0           Other Operating Expense         (\$65,225)         (\$77,000)         (\$53,536)         (\$60,000)           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$4,160)         \$0         \$0         \$0           Total Maintenance Expenses         (\$216,484)         (\$348,760)         (\$275,777)         (\$419,032)           Total Operating & Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$1,855,420)           Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$444,094) <td>Maintenance Expenses:</td> <td></td> <td></td> <td></td> <td></td>	Maintenance Expenses:				
Outside Professional Services         \$0         (\$4,800)         (\$2,491)         (\$3,000)           Supplies         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Equipment Rentals         (\$37)         (\$2,000)         (\$1,002)         (\$1,500)           Facility Rental         (\$46,308)         (\$44,000)         (\$40,564)         (\$44,000)           General & Admin - Direct         \$0         \$0         (\$430)         \$0           Other Operating Expense         (\$65,225)         (\$77,000)         (\$53,536)         (\$60,000)           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$4,160)         \$0         \$0         \$0           Total Maintenance Expenses         (\$216,484)         (\$348,760)         (\$275,777)         (\$419,032)           Total Operating & Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$1,855,420)           Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$444,094)         (\$4426,556)         (\$455,961)         (\$426,662)           General & Administrative Overhead<		· · · ·	· · · /	. ,	
Supplies         (\$12,187)         (\$10,000)         (\$6,646)         (\$7,000)           Equipment Rentals         (\$37)         (\$2,000)         (\$1,002)         (\$1,500)           Facility Rental         (\$46,308)         (\$44,000)         (\$40,564)         (\$44,000)           General & Admin - Direct         \$0         \$0         (\$430)         \$0           Other Operating Expense         (\$65,225)         (\$77,000)         (\$53,536)         (\$60,000)           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$4,160)         \$0         \$0         \$0           Total Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$1,855,420)           Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$443,481)         (\$459,493)         (\$426,562)		· · ·	( )	· · ·	,
Equipment Rentals         (\$37)         (\$2,000)         (\$1,002)         (\$1,500)           Facility Rental         (\$46,308)         (\$44,000)         (\$40,564)         (\$44,000)           General & Admin - Direct         \$0         \$0         \$0         (\$430)         \$0           Other Operating Expense         (\$65,225)         (\$77,000)         (\$53,536)         (\$60,000)           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$44,160)         \$0         \$0         \$0           Total Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$149,032)           Total Operating & Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$1,855,420)           Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$419,696)         (\$426,556)         (\$455,961)           General & Administrative Overhead         (\$582,812)         (\$463,481)         (\$459,493)         (\$426,662)				· /	
Facility Rental       (\$46,308)       (\$44,000)       (\$40,564)       (\$44,000)         General & Admin - Direct       \$0       \$0       \$0       \$0         Other Operating Expense       (\$65,225)       (\$77,000)       (\$53,536)       (\$60,000)         Allocated Costs Internal       (\$2,112)       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$4,160)       \$0       \$0       \$0         Total Maintenance Expenses       (\$216,484)       (\$348,760)       (\$275,777)       (\$419,032)         Total Operating & Maintenance Expenses       (\$1,307,115)       (\$1,639,832)       (\$1,527,805)       (\$1,855,420)         Income (Loss) Before Deprec & Overhead       \$1,118,163       \$894,686       \$1,003,356       \$872,036         Depreciation       (\$444,094)       (\$443,481)       (\$426,556)       (\$455,961)         General & Administrative Overhead       (\$582,812)       (\$463,481)       (\$459,493)       (\$426,662)		· · ·	. ,	. ,	
General & Admin - Direct         \$0         \$0         \$0         \$0           Other Operating Expense         (\$65,225)         (\$77,000)         (\$53,536)         (\$60,000)           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$4,160)         \$0         \$0         \$0           Total Maintenance Expenses         (\$216,484)         (\$348,760)         (\$275,777)         (\$419,032)           Total Operating & Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$1,855,420)           Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$419,696)         (\$426,556)         (\$455,961)           General & Administrative Overhead         (\$582,812)         (\$463,481)         (\$459,493)         (\$426,662)			( )	· · · /	. ,
Other Operating Expense         (\$65,225)         (\$77,000)         (\$53,536)         (\$60,000)           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0           Allocated Costs Internal         (\$2,112)         \$0         \$0         \$0           Allocated Costs From Another Unit         (\$4,160)         \$0         \$0         \$0           Total Maintenance Expenses         (\$216,484)         (\$348,760)         (\$275,777)         (\$419,032)           Total Operating & Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$1,855,420)           Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$419,696)         (\$426,556)         (\$455,961)           General & Administrative Overhead         (\$582,812)         (\$463,481)         (\$459,493)         (\$426,662)	,	· · · ·	· · · /		• •
Allocated Costs Internal       (\$2,112)       \$0       \$0       \$0         Allocated Costs From Another Unit       (\$4,160)       \$0       \$0       \$0         Total Maintenance Expenses       (\$216,484)       (\$348,760)       (\$275,777)       (\$419,032)         Total Operating & Maintenance Expenses       (\$1,307,115)       (\$1,639,832)       (\$1,527,805)       (\$1,855,420)         Income (Loss) Before Deprec & Overhead       \$1,118,163       \$894,686       \$1,003,356       \$872,036         Depreciation       (\$444,094)       (\$419,696)       (\$426,556)       (\$455,961)         General & Administrative Overhead       (\$582,812)       (\$463,481)       (\$459,493)       (\$426,662)					
Allocated Costs From Another Unit         (\$4,160)         \$0         \$0         (\$25,528)           Total Maintenance Expenses         (\$216,484)         (\$348,760)         (\$275,777)         (\$419,032)           Total Operating & Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$1,855,420)           Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$419,696)         (\$426,556)         (\$455,961)           General & Administrative Overhead         (\$582,812)         (\$463,481)         (\$459,493)         (\$426,662)		· · · ·	· · /		· · · · ·
Total Maintenance Expenses         (\$216,484)         (\$348,760)         (\$275,777)         (\$419,032)           Total Operating & Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$1,855,420)           Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$419,696)         (\$426,556)         (\$455,961)           General & Administrative Overhead         (\$582,812)         (\$463,481)         (\$459,493)         (\$426,662)		· · · /			
Total Operating & Maintenance Expenses         (\$1,307,115)         (\$1,639,832)         (\$1,527,805)         (\$1,855,420)           Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$419,696)         (\$426,556)         (\$455,961)           General & Administrative Overhead         (\$582,812)         (\$463,481)         (\$426,662)		, ,			
Income (Loss) Before Deprec & Overhead         \$1,118,163         \$894,686         \$1,003,356         \$872,036           Depreciation         (\$444,094)         (\$419,696)         (\$426,556)         (\$455,961)           General & Administrative Overhead         (\$582,812)         (\$463,481)         (\$459,493)         (\$426,662)	•		· · · /		
Depreciation(\$444,094)(\$419,696)(\$426,556)(\$455,961)General & Administrative Overhead(\$582,812)(\$463,481)(\$459,493)(\$426,662)		. ,			, ,
General & Administrative Overhead         (\$582,812)         (\$463,481)         (\$459,493)         (\$426,662)					
Net Operating Income (Loss) \$91,257 \$11,509 \$117,307 (\$10,587)		(\$582,812)			
	Net Operating Income (Loss)	\$91,257	\$11,509	\$117,307	(\$10,587)

	Swantown Boatworks 2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:				
Moorage	\$209,074	\$186,299	\$206,757	\$236,700
Utility (Pass Thru Costs)	\$900	\$8,932	\$7,918	\$7,750
Collected Fees	\$223,684	\$226,420	\$254,490	\$276,100
General Labor Charge	\$7,073	\$3,000	\$5,928	\$6,000
Property and Land Rents	\$34,026	\$96,005	\$89,263	\$58,800
Space Rentals	\$83,213	\$89,274	\$102,491	\$114,625
Equipment Rental with Operator	\$27,169	\$17,500	\$21,334	\$21,500
Other Misc. Income	\$1,268	\$5,100	\$3,592	\$5,500
Total Operating Revenues	\$586,407	\$632,530	\$691,773	\$726,975
Operating Expenses:				
Salaries	(\$164,139)	(\$274,932)	(\$266,941)	(\$257,791)
Benefits	(\$76,293)	(\$136,923)	(\$128,051)	(\$120,878)
Outside Professional Services	(\$4,241)	(\$9,200)	(\$14,668)	(\$25,100)
Supplies	(\$2,943)	(\$3,700)	(\$4,099)	(\$4,700)
General & Admin - Direct	(\$15,030)	(\$30,701)	(\$28,031)	(\$42,118)
Utilities	(\$40,191)	(\$46,000)	(\$51,874)	(\$52,850)
Other Operating Expense	(\$10,955)	(\$4,900)	(\$9,249)	(\$13,000)
Allocated Costs From Another Unit	(\$44,213)	(\\$000) \$0	(\$0,240) \$0	(#13,000) \$0
Allocated Costs To Another Unit	(\$785)	\$0 \$0	\$0 \$0	\$0 \$0
Total Operating Expenses	(\$358,790)	(\$506,356)	(\$502,913)	(\$516,437)
Maintenance Expenses:	(\$404)	(\$200)	(\$000)	(\$ 400)
Supplies	(\$181)	(\$600)	(\$300)	(\$400)
Equipment Rentals	\$0	(\$1,200)	(\$600)	(\$600)
Other Operating Expense	(\$16,552)	(\$29,100)	(\$24,726)	(\$37,300)
Allocated Costs From Another Unit	(\$1,236)	\$0	\$0	(\$6,804)
Allocated Costs To Another Unit	\$362	\$0	\$0	\$0
Total Maintenance Expenses	(\$17,607)	(\$30,900)	(\$25,626)	(\$45,104)
Total Operating & Maintenance Expenses	(\$376,397)	(\$537,256)	(\$528,539)	(\$561,541)
Income (Loss) Before Deprec & Overhead	\$210,010	\$95,274	\$163,234	\$165,434
Depreciation	(\$91,167)	(\$87,154)	(\$95,184)	(\$103,206)
General & Administrative Overhead	(\$164,783)	(\$102,996)	(\$102,112)	(\$113,722)
Net Operating Income (Loss)	(\$45,940)	(\$94,876)	(\$34,062)	(\$51,494)
			· · ·	

# Swantown Fuel Facility 2022 Budget

	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		_	-	_
Collected Fees	\$2,056	\$900	\$481	\$650
Fuel Sales	\$397,039	\$426,200	\$424,665	\$671,192
Total Operating Revenues	\$399,095	\$427,100	\$425,146	\$671,842
Operating Expenses:				
Salaries	(\$54,704)	(\$25,121)	(\$24,153)	(\$27,291)
Benefits	(\$26,560)	(\$14,466)	(\$13,889)	(\$14,115)
Outside Professional Services	(\$1,304)	(\$16,050)	(\$8,028)	(\$22,500)
Supplies	(\$303,328)	(\$307,100)	(\$314,661)	(\$536,980)
General & Admin - Direct	(\$5,731)	(\$14,383)	(\$13,258)	(\$21,776)
Utilities	(\$364)	(\$420)	(\$354)	(\$350)
Other Operating Expense	(\$6,169)	(\$1,750)	(\$5,058)	(\$3,250)
Allocated Costs To Another Unit	\$1,612	\$0	\$0	\$0
Total Operating Expenses	(\$396,548)	(\$379,290)	(\$379,401)	(\$626,262)
Maintenance Expenses:				
Other Operating Expense	(\$1,077)	(\$1,800)	(\$1,047)	(\$1,800)
Allocated Costs From Another Unit	\$0	\$Ó	\$0	(\$6,288)
Total Maintenance Expenses	(\$1,077)	(\$1,800)	(\$1,047)	(\$8,088)
Total Operating & Maintenance Expenses	(\$397,625)	(\$381,090)	(\$380,448)	(\$634,350)
Income (Loss) Before Deprec & Overhead	\$1,470	\$46,010	\$44,698	\$37,492
Depreciation	(\$90,062)	(\$90,062)	(\$90,060)	(\$90,062)
General & Administrative Overhead	(\$104,074)	(\$77,247)	(\$76,582)	(\$105,098)
Net Operating Income (Loss)	(\$192,666)	(\$121,299)	(\$121,944)	(\$157,668)

			Marine Terminal 2022 Budget		
	2020	2021	2021	2022	
	Actual	Adopted	End of Year	Adopted	
	Audited	Budget	Projected	Budget	
Revenues:		Ū	•	•	
Dockage	\$738,496	\$1,102,799	\$1,060,020	\$836,966	
Wharfage	\$24,825	\$30,667	\$19,971	\$49,333	
Service & Facilities	\$1,196,120	\$1,134,663	\$1,311,230	\$1,537,548	
Storage	\$1,161	\$5,000	\$4,741	\$25,000	
Loading & Unloading	\$573,766 \$14,954	\$543,606 \$44,100	\$628,082	\$823,150 \$73,500	
Handling Labor	\$14,954 \$156,868	\$44,100 \$95,480	\$22,050 \$124,551	\$73,500 \$160,055	
Utility (Pass Thru Costs)	\$6,026	\$33,400 \$21,180	\$16,620	\$95,150	
Land Rents	\$349,298	\$577,591	\$509,723	\$857,202	
Space Rentals	\$35,822	\$33,822	\$33,992	\$34,000	
Equipment Rental with	+,	+;	+,	+;	
Operator	\$211,477	\$195,712	\$235,916	\$134,552	
Equipment Rental without					
Operator	\$46,732	\$25,320	\$46,228	\$44,960	
Stormwater Fees	\$1,186,332	\$1,012,463	\$870,274	\$482,533	
Other Misc. Income	\$115,045	\$101,467	\$115,471	\$42,083	
Total Operating					
Revenues	\$4,656,922	\$4,923,870	\$4,998,869	\$5,196,032	
Onerating Evanance					
Operating Expenses: Salaries	(\$340,110)	(\$374,299)	(\$345,301)	(\$391,086)	
Benefits	(\$126,670)	(\$160,227)	(\$151,293)	(\$141,770)	
Outside Professional Services	(\$1,158,457)	(\$950,623)	(\$1,015,255)	(\$1,530,237)	
Supplies	(\$131,722)	(\$303,750)	(\$212,646)	(\$223,500)	
Equipment Rentals	(\$1,436)	(\$9,500)	(\$5,458)	(\$2,500)	
Facility Rental	(\$9,906)	(\$17,000)	(\$13,038)	(\$10,000)	
General & Admin - Direct	(\$158,476)	(\$186,215)	(\$169,974)	(\$308,680)	
Utilities	(\$468,158)	(\$539,871)	(\$460,219)	(\$274,950)	
Other Operating Expense	(\$18,839)	(\$25,050)	(\$22,832)	(\$26,550)	
Allocated Costs From Another					
Unit	(\$4,589)	\$0	\$0	\$0	
Total Operating					
Expenses	(\$2,418,363)	(\$2,566,535)	(\$2,396,016)	(\$2,909,273)	
Maintenance Expenses:					
Salaries	(\$503,377)	(\$413,330)	(\$379,922)	(\$468,069)	
Benefits	(\$189,465)	(\$161,156)	(\$165,846)	(\$178,525)	
Supplies	(\$26,194)	(\$13,000)	(\$10,019)	(\$13,000)	
General & Admin - Direct	\$0	\$0	\$0	\$0	
Utilities	(\$5,675)	(\$6,000)	(\$6,920)	(\$9,000)	
Other Operating Expense	(\$375,769)	(\$485,750)	(\$338,958)	(\$391,750)	
Allocated Costs Internal	\$3,251	\$0	\$1,277	\$0	
Allocated Costs to Capital	\$0	\$0	\$0	\$0	
Allocated Costs From Another	<b>*•</b> • • • •	••	<b>^</b>	<b>^</b>	
Unit	\$2,916	\$0	\$0	\$0	
Allocated Costs To Another	¢1 576	¢ŋ	¢04 559	¢0	
Unit Total Maintenance	\$1,576	\$0	\$24,558	\$0	
Expenses	(\$1,092,737)	(\$1,079,236)	(\$875,830)	(\$1,060,344)	
Total Operating &	(+ 1,002,101)	(+ 1,010,200)	(40.0,000)	(+.,000,077)	
Maintenance Expenses	(\$3,511,100)	(\$3,645,771)	(\$3,271,846)	(\$3,969,617)	
Income (Loss) Before					
Deprec & Overhead	\$1,145,822	\$1,278,099	\$1,727,023	\$1,226,415	
Depreciation	(\$1,707,300)	(\$1,569,220)	(\$1,643,602)	(\$1,768,102)	
General & Administrative	(040.000)	(075 400)	(0007 040)	(000 070)	
Overhead	(\$910,992)	(\$875,463)	(\$867,942)	(\$695,376)	
Net Operating Income (Loss)	(\$1,472,470)	(\$1,166,584)	(\$784,521)	(\$1,237,063)	
:					

	Consolidated Properties 2022 Budget				
	2020	2021	2021	2022	
	Actual	Adopted	End of Year	Adopted	
	Audited	Budget	Projected	Budget	
Revenues:		-	-	•	
Utility (Pass Thru Costs)	\$4,322	\$5,180	\$5,041	\$5,300	
Land Rents	\$778,814	\$875,750	\$787,525	\$847,691	
Space Rentals Other Misc. Income	\$699,120 \$05,405	\$648,226	\$682,498	\$684,013	
	\$95,405	\$79,000	\$92,216	\$80,000	
Total Operating Revenues	\$1,577,661	\$1,608,156	\$1,567,280	\$1,617,004	
Operating Expenses:					
Salaries	(\$142,051)	(\$224,418)	(\$232,416)	(\$262,995)	
Benefits	(\$51,388)	(\$81,136)	(\$84,459)	(\$85,517)	
Outside Professional Services	(\$68,066)	(\$60,000)	(\$51,180)	(\$110,000)	
Supplies	\$0	(\$3,250)	(\$2,406)	(\$3,500)	
Equipment Rentals	(\$350)	\$0	(\$575)	(\$2,000)	
General & Admin - Direct	(\$58,840)	(\$104,286)	(\$102,448)	(\$125,383)	
Utilities	(\$68,381)	(\$70,700) (\$5,050)	(\$61,923)	(\$73,300)	
Other Operating Expense Allocated Costs From Another	(\$5,332)	(\$5,950)	(\$5,119)	(\$8,350)	
Unit	(\$78,675)	\$0	\$0	\$0	
Allocated Costs To Another	(\$10,010)	ψυ	ψΟ	ψυ	
Unit	\$120,776	\$0	\$0	\$0	
Total Operating Expenses	(\$352,307)	(\$549,740)	(\$540,526)	(\$671,045)	
Maintenance Expenses:					
Salaries	(\$2,202)	(\$140,324)	(\$119,827)	(\$116,156)	
Benefits	(\$324)	(\$70,734)	(\$59,826)	(\$59,635)	
Outside Professional Services	(\$1,005)	(\$8,000)	(\$4,438)	(\$23,950)	
Supplies	(\$64)	(\$750)	(\$1,557)	(\$2,500)	
General & Admin - Direct	\$0	\$0	(\$1,162)	\$0	
Maintenance and Repairs	(\$105,640)	(\$134,871)	(\$71,581)	(\$141,200)	
Utilities Allocated Costs From Another	(\$142)	(\$425)	(\$366)	(\$500)	
Unit	(\$8,349)	\$0	\$0	(\$24,916)	
Total Maintenance				· · · · ·	
Expenses	(\$117,726)	(\$355,104)	(\$258,757)	(\$368,857)	
Total Operating & Maintenance			(#=00,000)	(\$4,000,000)	
Expenses	(\$470,033)	(\$904,844)	(\$799,283)	(\$1,039,902)	
Income (Loss) Before Deprec	<b>A</b> ( ) <b>A A A A A A</b>	A=00.040	AT07.007	A (AA	
& Overhead	\$1,107,628	\$703,312	\$767,997	\$577,102	
Depreciation General & Administrative	(\$369,971)	(\$367,835)	(\$365,461)	(\$362,084)	
Overhead	(\$847,159)	(\$411,983)	(\$408,441)	(\$420,966)	
Net Operating Income (Loss)	(\$109,502)	(\$76,506)	(\$5,905)	(\$205,948)	

#### Properties Overhead 2022 Budget

20202021ActualAdoptedAuditedBudgetRevenues: Total Operating Revenues\$0Salaries\$0Salaries(\$142,051)Salaries(\$142,051)Outside Professional Services(\$38,841)Outside Professional Services(\$38,841)Quipment Rentals(\$350)General & Admin - Direct(\$12,678)Utilities\$0Other Operating Expense(\$200)Other Operating Expense(\$200)Allocated Costs From Another Unit\$120,776Allocated Costs To Another Unit\$120,776Allocated Costs To Another Unit\$120,776Allocated Costs To Another Unit\$120,776Salaries(\$2,202)Salaries(\$1,005)General & Admin - Direct\$0Salaries(\$2,202)Solorer Ing Expenses:\$0Salaries(\$2,202)Salaries(\$129,629)Utilities\$0Solorer Ing Expenses:\$0Salaries(\$1,005)Salaries(\$1,005)Solorer Ing Expenses:\$0Salaries\$0Solorer Ing Expenses:\$0Salaries\$0Solorer Ing Expenses\$0Maintenance Expenses:\$0Salaries\$0Solorer Ing Expense\$0Solorer Ing Expense\$0Solorer Ing Expense\$0Solorer Ing Expense\$0Solorer Ing Expense\$0Solorer Ing Expense <th>2021</th> <th>2022</th>	2021	2022
AuditedBudgetRevenues: Total Operating Revenues\$0\$0Operating Expenses: Salaries\$142,051)(\$140,694)Benefits(\$51,388)(\$49,026)Outside Professional Services(\$38,841)(\$40,000)Supplies\$0(\$3250)Equipment Rentals(\$350)\$0General & Admin - Direct(\$12,678)(\$7,800)Utilities\$0(\$200)Other Operating Expense(\$20)(\$450)Allocated Costs From Another Unit\$120,776\$0Allocated Costs To Another Unit\$120,776\$0Total Operating Expenses:(\$12,629)(\$241,420)Maintenance Expenses:\$(\$2,202)\$0Benefits(\$324)\$0Outside Professional Services(\$1,005)(\$8,000)Supplies\$(\$64)\$750)General & Admin - Direct\$0\$0Maintenance Expenses:\$(\$64)\$750)General & Admin - Direct\$0\$0Maintenance and Repairs\$(\$32,007)\$(\$40,500)		-
Revenues: Total Operating Revenues         \$0         \$0           Operating Expenses: Salaries         \$142,051)         (\$140,694)           Benefits         (\$51,388)         (\$49,026)           Outside Professional Services         (\$38,841)         (\$40,000)           Supplies         \$0         (\$3,250)           Equipment Rentals         (\$350)         \$0           General & Admin - Direct         (\$12,678)         (\$7,800)           Utilities         \$0         (\$200)           Other Operating Expense         (\$20)         (\$450)           Allocated Costs From Another Unit         \$120,776         \$0           Allocated Costs To Another Unit         \$120,776         \$0           Maintenance Expenses:         \$         \$           Salaries         (\$2,202)         \$0           Benefits         \$         \$           Outside Professional Services         \$         \$           Salaries         \$         \$         \$           Outside Professional Services         \$         \$         \$           Outside Professional Services         \$         \$         \$           Outside Professional Services         \$         \$         \$ <t< th=""><th>End of Year</th><th>Adopted</th></t<>	End of Year	Adopted
Total Operating Revenues         \$0         \$0           Operating Expenses:         Salaries         (\$142,051)         (\$140,694)           Benefits         (\$51,388)         (\$49,026)           Outside Professional Services         (\$38,841)         (\$40,000)           Supplies         \$0         (\$3,250)           Equipment Rentals         (\$350)         \$0           General & Admin - Direct         (\$12,678)         (\$7,800)           Utilities         \$0         (\$200)           Other Operating Expense         (\$20)         (\$450)           Allocated Costs From Another Unit         (\$5,077)         \$0           Allocated Costs To Another Unit         \$120,776         \$0           Total Operating Expenses:         (\$129,629)         (\$241,420)           Maintenance Expenses:         \$0         \$0           Salaries         (\$2,202)         \$0           Benefits         (\$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         \$32,007)         (\$40,500)	Projected	Budget
Operating Expenses:           Salaries         (\$142,051)         (\$140,694)           Benefits         (\$51,388)         (\$49,026)           Outside Professional Services         (\$38,841)         (\$40,000)           Supplies         \$0         (\$3,250)           Equipment Rentals         (\$350)         \$0           General & Admin - Direct         (\$12,678)         (\$7,800)           Utilities         \$0         (\$200)           Other Operating Expense         (\$20)         (\$450)           Allocated Costs From Another Unit         (\$5,077)         \$0           Allocated Costs To Another Unit         \$120,776         \$0           Total Operating Expenses:         (\$129,629)         (\$241,420)           Maintenance Expenses:         \$0         \$0           Salaries         \$324)         \$0           Outside Professional Services         (\$1,005)         \$8,000)           Supplies         \$0         \$0           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         \$0         \$0	•	-
Salaries       (\$142,051)       (\$140,694)         Benefits       (\$51,388)       (\$49,026)         Outside Professional Services       (\$38,841)       (\$40,000)         Supplies       \$0       (\$3,250)         Equipment Rentals       (\$350)       \$0         General & Admin - Direct       (\$12,678)       (\$7,800)         Utilities       \$0       (\$200)         Other Operating Expense       (\$20)       (\$450)         Allocated Costs From Another Unit       (\$120,776       \$0         Allocated Costs To Another Unit       \$120,776       \$0         Total Operating Expenses:       (\$129,629)       (\$241,420)         Maintenance Expenses:       \$(\$1,005)       (\$8,000)         Supplies       \$(\$64)       (\$750)         General & Admin - Direct       \$0       \$0         Maintenance Expenses:       \$(\$64)       \$0         Salaries       \$(\$64)       \$0         Benefits       \$(\$64)       \$0         Outside Professional Services       \$(\$64)       \$0         Supplies       \$(\$64)       \$0       \$0         Maintenance and Repairs       \$(\$32,007)       \$40,500) <th>\$0</th> <th>\$0</th>	\$0	\$0
Benefits         (\$51,388)         (\$49,026)           Outside Professional Services         (\$38,841)         (\$40,000)           Supplies         \$0         (\$3,250)           Equipment Rentals         (\$350)         \$0           General & Admin - Direct         (\$12,678)         (\$7,800)           Utilities         \$0         (\$200)           Other Operating Expense         (\$20)         (\$450)           Allocated Costs From Another Unit         (\$5,077)         \$0           Allocated Costs To Another Unit         \$120,776         \$0           Total Operating Expenses:         \$(\$129,629)         (\$241,420)           Maintenance Expenses:         \$(\$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         \$(\$64)         \$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         \$(\$32,007)         \$40,500)		
Outside Professional Services         (\$38,841)         (\$40,000)           Supplies         \$0         (\$3,250)           Equipment Rentals         (\$350)         \$0           General & Admin - Direct         (\$12,678)         (\$7,800)           Utilities         \$0         (\$200)           Other Operating Expense         (\$20)         (\$450)           Allocated Costs From Another Unit         (\$5,077)         \$0           Allocated Costs To Another Unit         \$120,776         \$0           Total Operating Expenses:         (\$129,629)         (\$241,420)           Maintenance Expenses:         \$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         \$0         \$0	(\$144,264)	(\$168,485)
Supplies         \$0         (\$3,250)           Equipment Rentals         (\$350)         \$0           General & Admin - Direct         (\$12,678)         (\$7,800)           Utilities         \$0         (\$200)           Other Operating Expense         (\$20)         (\$450)           Allocated Costs From Another Unit         (\$5,077)         \$0           Allocated Costs To Another Unit         \$120,776         \$0           Total Operating Expenses         (\$129,629)         (\$241,420)           Maintenance Expenses:         \$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         \$0         \$0	(\$51,585)	(\$53,442)
Equipment Rentals         (\$350)         \$0           General & Admin - Direct         (\$12,678)         (\$7,800)           Utilities         \$0         (\$200)           Other Operating Expense         (\$20)         (\$450)           Allocated Costs From Another Unit         (\$5,077)         \$0           Allocated Costs To Another Unit         \$120,776         \$0           Total Operating Expenses         (\$129,629)         (\$241,420)           Maintenance Expenses:         \$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         \$32,007)         \$40,500)	(\$33,630)	(\$47,500)
General & Admin - Direct       (\$12,678)       (\$7,800)         Utilities       \$0       (\$200)         Other Operating Expense       (\$20)       (\$450)         Allocated Costs From Another Unit       (\$5,077)       \$0         Allocated Costs To Another Unit       \$120,776       \$0         Total Operating Expenses       (\$129,629)       (\$241,420)         Maintenance Expenses:       \$0       \$0         Salaries       (\$2,202)       \$0         Benefits       (\$324)       \$0         Outside Professional Services       (\$1,005)       (\$8,000)         Supplies       (\$64)       (\$750)         General & Admin - Direct       \$0       \$0         Maintenance and Repairs       \$(\$32,007)       \$40,500)	(\$2,406)	(\$3,500)
Utilities         \$0         (\$200)           Other Operating Expense         (\$20)         (\$450)           Allocated Costs From Another Unit         (\$5,077)         \$0           Allocated Costs To Another Unit         \$120,776         \$0           Total Operating Expenses         (\$129,629)         (\$241,420)           Maintenance Expenses:         \$0         \$0           Salaries         (\$2,202)         \$0           Benefits         (\$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         (\$32,007)         (\$40,500)	(\$575)	(\$2,000)
Other Operating Expense         (\$20)         (\$450)           Allocated Costs From Another Unit         (\$5,077)         \$0           Allocated Costs To Another Unit         \$120,776         \$0           Total Operating Expenses         (\$129,629)         (\$241,420)           Maintenance Expenses:         \$324)         \$0           Salaries         (\$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         (\$32,007)         (\$40,500)	(\$6,406)	(\$17,350)
Allocated Costs From Another Unit(\$5,077)\$0Allocated Costs To Another Unit\$120,776\$0Total Operating Expenses(\$129,629)(\$241,420)Maintenance Expenses:\$324)\$0Benefits(\$324)\$0Outside Professional Services(\$1,005)(\$8,000)Supplies\$0\$0General & Admin - Direct\$0\$0Maintenance and Repairs(\$32,007)\$40,500)	(\$102)	(\$200)
Allocated Costs To Another Unit\$120,776\$0Total Operating Expenses(\$129,629)(\$241,420)Maintenance Expenses: Salaries(\$2,202)\$0Benefits(\$324)\$0Outside Professional Services(\$1,005)(\$8,000)Supplies(\$64)(\$750)General & Admin - Direct\$0\$0Maintenance and Repairs(\$32,007)(\$40,500)	(\$345)	(\$450)
Total Operating Expenses         (\$129,629)         (\$241,420)           Maintenance Expenses:         Salaries         (\$2,202)         \$0           Benefits         (\$324)         \$0         0           Outside Professional Services         (\$1,005)         (\$8,000)         \$upplies           Supplies         (\$64)         (\$750)         \$0           Maintenance and Repairs         \$(\$32,007)         \$(\$40,500)	\$0	\$0
Maintenance Expenses:         (\$2,202)         \$0           Salaries         (\$324)         \$0           Benefits         (\$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         (\$32,007)         (\$40,500)	\$0	\$0
Salaries         (\$2,202)         \$0           Benefits         (\$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         (\$32,007)         (\$40,500)	(\$239,313)	(\$292,927)
Benefits         (\$324)         \$0           Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         (\$32,007)         (\$40,500)		
Outside Professional Services         (\$1,005)         (\$8,000)           Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         (\$32,007)         (\$40,500)	\$0	\$0
Supplies         (\$64)         (\$750)           General & Admin - Direct         \$0         \$0           Maintenance and Repairs         (\$32,007)         (\$40,500)	\$0	\$0
General & Admin - Direct\$0\$0Maintenance and Repairs(\$32,007)(\$40,500)	(\$4,438)	(\$5,000)
Maintenance and Repairs (\$32,007) (\$40,500)	(\$940)	(\$1,500)
	(\$1,162)	\$0
(¢140) (¢105)	(\$20,578)	(\$36,400)
Utilities (\$142) (\$425)	(\$366)	(\$500)
Total Maintenance Expenses (\$35,744) (\$49,675)	(\$27,484)	(\$43,400)
Total Operating & Maintenance Expenses (\$165,373) (\$291,095)	(\$266,797)	(\$336,327)
Income (Loss) Before Deprec & Overhead (\$165,373) (\$291,095)	(\$266,797)	(\$336,327)
Net Operating Income (Loss) (\$165,373) (\$291,095)	(\$266,797)	(\$336,327)

		ket District 22 Budget		
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:			,,	
Utility (Pass Thru Costs)	\$4,322	\$5,180	\$5,041	\$5,300
Land Rents	\$575,485	\$653,937	\$575,701	\$587,523
Space Rentals	\$13,997	\$27,439	\$13,722	\$15,000
Total Operating Revenues	\$593,804	\$686,556	\$594,464	\$607,823
Operating Expenses:				
Salaries	\$0	(\$19,387)	(\$20,912)	(\$22,702)
Benefits	\$0	(\$7,509)	(\$7,739)	(\$7,616)
Outside Professional Services	\$0	(\$5,000)	(\$2,502)	(\$17,500)
General & Admin - Direct	(\$26,667)	(\$61,753)	(\$62,472)	(\$63,911)
Utilities	(\$23,982)	(\$20,000)	(\$16,394)	(\$22,300)
Allocated Costs From Another Unit	(\$21,600)	\$0	\$0	\$0
Total Operating Expenses	(\$72,249)	(\$113,649)	(\$110,019)	(\$134,029)
Maintenance Expenses:				
Salaries	\$0	(\$44,904)	(\$38,344)	(\$38,429)
Benefits	\$0	(\$22,635)	(\$19,142)	(\$18,867)
Maintenance and Repairs	(\$6,834)	(\$2,000)	(\$1,002)	(\$2,000)
Allocated Costs From Another Unit	\$0	\$0	\$0	(\$9,366)
Total Maintenance Expenses	(\$6,834)	(\$69,539)	(\$58,488)	(\$68,662)
Total Operating & Maintenance Expenses	(\$79,083)	(\$183,188)	(\$168,507)	(\$202,691)
Income (Loss) Before Deprec & Overhead	\$514,721	\$503,368	\$425,957	\$405,132
Depreciation	(\$67,713)	(\$67,633)	(\$68,688)	(\$69,743)
General & Administrative Overhead	(\$211,790)	(\$180,243)	(\$178,691)	(\$158,239)
Net Operating Income (Loss)	\$235,218	\$255,492	\$178,578	\$177,150

	North Point 2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues: Land Rents	\$103,906	\$103,664	\$103,668	\$103,668
Total Operating Revenues	\$103,906	\$103,664	\$103,668	\$103,668
Operating Expenses:				
Salaries	\$0	(\$18,506)	(\$19,533)	(\$20,909)
Benefits	\$0	(\$6,831)	(\$7,009)	(\$6,855)
Outside Professional Services	\$0	\$0	\$0	(\$12,500)
General & Admin - Direct	(\$1,161)	(\$3,484)	(\$3,480)	(\$3,787)
Utilities	(\$7,994)	(\$4,000)	(\$4,673)	(\$4,800)
Other Operating Expense	\$0	(\$1,500)	(\$750)	(\$1,500)
Allocated Costs From Another Unit	(\$11,762)	\$0	\$0	\$0
	(\$11,702)	φυ	φυ	φυ
Total Operating Expenses	(\$20,917)	(\$34,321)	(\$35,445)	(\$50,351)
Maintenance Expenses:				
Salaries	\$0	(\$22,452)	(\$19,172)	(\$21,163)
Benefits	\$0	(\$11,318)	(\$9,571)	(\$11,315)
Maintenance and Repairs	\$0	(\$1,300)	(\$1,140)	(\$1,300)
Allocated Costs From Another				
Unit	(\$5,543)	\$0	\$0	(\$1,597)
Total Maintenance				
Expenses	(\$5,543)	(\$35,070)	(\$29,883)	(\$35,375)
Total Operating & Maintenance Expenses	(\$26,460)	(\$69,391)	(\$65,328)	(\$85,726)
•	(\$20,400)	(\$09,391)	(\$03,320)	(\$03,720)
Income (Loss) Before Deprec & Overhead	\$77,446	\$34,273	\$38,340	\$17,942
Depreciation	\$77,440 (\$113,975)	<b>\$34,273</b> (\$111,918)	(\$108,492)	\$17,942 (\$104,058)
General & Administrative	(\\\10,570)	(ψ111,010)	(\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	(ψ, υ, , , , , , , , , , , , , , , , , ,
Overhead	(\$211,790)	(\$25,749)	(\$25,528)	(\$26,988)
Net Operating Income (Loss)	(\$248,319)	(\$103,394)	(\$95,680)	(\$113,104)

East Bay District 2022 Budget			
2020	2021	2021	2022
Actual	Adopted	End of Year	Adopted
Audited	Budget	Projected	Budget
	•	-	-
\$99,423	\$118,149	\$108,168	\$156,500
\$114,545	\$116,110	\$116,112	\$119,013
\$213,968	\$234,259	\$224,280	\$275,513
\$0	(\$9,619)	(\$10,134)	(\$10,835)
\$0	(\$3,568)	(\$3,657)	(\$3,573)
(\$2,000)	\$0	\$0	(\$12,500)
(\$2,866)	(\$8,961)	(\$9,054)	(\$12,537)
· · ·	· · · ·	· · · /	(\$5,000)
(\$532)	(\$1,000)	(\$2,140)	(\$2,400)
(\$5,906)	\$0	\$0	\$0
(\$18,636)	(\$27,148)	(\$29,658)	(\$46,845)
\$0	(\$28,065)	(\$23,967)	(\$24,372)
\$0	(\$14,147)	(\$11,968)	(\$13,017)
(\$5,231)	(\$3,000)	(\$2,858)	(\$4,000)
\$0	\$0	\$0	(\$4,245)
	Ψ.Ψ.	֥	(+ .,=)
(\$5,231)	(\$45,212)	(\$38,793)	(\$45,634)
(\$00.007)	(#70,000)	(\$00.454)	(000, 470)
(\$23,867)	(\$72,360)	(\$68,451)	(\$92,479)
¢400.404	¢4.04.000	¢455.000	¢402.024
			<b>\$183,034</b> (\$62,999)
(402,339)	(402,399)	(403,000)	(402,339)
(\$211,790)	(\$51,498)	(\$51,051)	(\$71,727)
(\$84,688)	\$47,402	\$41,778	\$48,308
	Actual Audited \$99,423 \$114,545 \$213,968 \$0 \$0 (\$2,000) (\$2,866) (\$7,332) (\$532) (\$532) (\$532) (\$532) (\$532) (\$5,906) (\$5,906) (\$5,231) \$0 (\$5,231) \$0 (\$5,231) \$0 (\$5,231) \$0 (\$23,867) \$190,101 (\$62,999) (\$211,790)	2020         2021           Actual         Adopted           Audited         Budget           \$99,423         \$118,149           \$114,545         \$116,110           \$213,968         \$234,259           \$0         (\$9,619)           \$0         (\$3,568)           (\$2,000)         \$0           \$10         \$0           \$2866)         (\$8,961)           (\$2,866)         (\$8,961)           (\$7,332)         (\$4,000)           (\$532)         (\$1,000)           (\$5,906)         \$0           (\$18,636)         (\$28,065)           \$0         (\$14,147)           (\$5,231)         (\$3,000)           \$0         \$0           \$0         \$0           \$10         \$161,899           (\$23,867)         (\$72,360)           \$190,101         \$161,899           (\$62,999)         (\$62,999)           (\$211,790)         (\$51,498)	2020         2021         2021           Actual Audited         Adopted Budget         End of Year Projected           \$99,423         \$118,149         \$108,168           \$114,545         \$116,110         \$116,112           \$213,968         \$234,259         \$224,280           \$0         (\$9,619)         (\$10,134)           \$0         (\$3,568)         (\$3,657)           \$0         (\$3,568)         (\$3,657)           \$0         \$3,568)         (\$3,657)           \$0         \$0         \$0           \$10         \$10,134)         \$0           \$0         \$3,568)         (\$3,657)           \$0         \$0         \$0           \$10         \$10         \$0           \$11         \$532         \$1,000         \$4,673           \$532         \$1,000         \$2,140           \$532         \$1,000         \$2,24,280           \$0         \$0         \$0           \$1,000         \$2,24,653         \$2,24,280           \$1,000         \$2,866         \$2,866           \$1,000         \$2,866         \$2,9967           \$0         \$1,11,968         \$3,000         \$2,858

	Lacey Commerce Business Center 2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		Ū	•	U
Space Rentals	\$570,579	\$504,677	\$552,667	\$550,000
Other Misc. Income	\$95,405	\$79,000	\$92,216	\$80,000
Total Operating Revenues	\$665,984	\$583,677	\$644,883	\$630,000
Operating Expenses:				
Salaries	\$0	(\$36,210)	(\$37,585)	(\$40,064)
Benefits	\$0	(\$14,203)	(\$14,476)	(\$14,031)
Outside Professional Services	(\$27,225)	(\$15,000)	(\$15,046)	(\$20,000)
General & Admin - Direct	(\$15,468)	(\$22,288)	(\$21,036)	(\$27,798)
Utilities	(\$29,072)	(\$42,500)	(\$36,082)	(\$41,000)
Other Operating Expense Allocated Costs From Another	(\$4,781)	(\$3,000)	(\$1,883)	(\$4,000)
Unit	(\$34,331)	\$0	\$0	\$0
•				
Total Operating Expenses	(\$110,877)	(\$133,201)	(\$126,108)	(\$146,893)
Maintenance Expenses:				
Salaries	\$0	(\$44,904)	(\$38,344)	(\$32,192)
Benefits	\$0	(\$22,635)	(\$19,140)	(\$16,435)
Outside Professional Services	\$0	\$0	\$0	(\$18,950)
Supplies	\$0 (#C4 507)	\$0 (**** 074)	(\$617)	(\$1,000)
Maintenance and Repairs Allocated Costs From Another	(\$61,567)	(\$88,071)	(\$46,003)	(\$97,500)
Unit	(\$2,806)	\$0	\$0	(\$9,708)
Total Maintenance				
Expenses	(\$64,373)	(\$155,610)	(\$104,104)	(\$175,785)
Total Operating & Maintenance	(\$175,250)	(\$288,811)	(\$230,212)	(\$322,678)
Income (Loss) Before Deprec	(+,====)	(+====;===)	(+)	(++++++++++++++++++++++++++++++++++++++
& Overhead	\$490,734	\$294,866	\$414,671	\$307,322
Depreciation	(\$125,283)	(\$125,284)	(\$125,280)	(\$125,284)
General & Administrative			, · · · /	,
Overhead	(\$211,790)	(\$154,494)	(\$153,162)	(\$164,012)
Net Operating Income (Loss)	\$153,661	\$15,088	\$136,229	\$18,026

2022 Budget           2020         2021         2021         2022           Actual         Adopted         End of Year         Adopted           Revenues: Total Operating Revenues         \$0         \$0         \$0         \$0           Salaries         (\$1,155,301)         (\$1,159,712)         (\$1,103,454)           Benefits         (\$937,892)         (\$443,762)         (\$442,200)         (\$388,808)           Outside Professional Services         (\$576,535)         (\$353,160)         (\$41,197)         (\$1,57,400)           Equipment Rentals         (\$42,233)         (\$15,000)         (\$11,197)         (\$157,640)           General & Admin - Direct         (\$289,406)         (\$271,270)         (\$308,789)         (\$268,500)           Other Operating Expense         (\$10,423)         (\$14,000)         (\$14,652)         (\$167,860)           General & Admin - Direct         (\$289,406)         (\$271,270)         (\$208,789)         (\$268,100)           Uhitities         (\$45,702)         (\$44,648)         (\$44,52)         (\$167,860)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0         \$0		Consolidated Administration				
Actual Audited         Adopted Budget         End of Year Projected         Adopted Budget           Revenues: Total Operating Revenues         \$0         \$0         \$0         \$0           Operating Expenses: Salaries         \$1,335,996         \$(\$1,155,301)         \$(\$1,159,712)         \$(\$1,103,454)           Benefits         \$(\$\$37,892)         \$(\$443,762)         \$(\$442,000)         \$(\$220,000)           Supplies         \$(\$576,535)         \$(\$359,160)         \$(\$402,000)         \$(\$75,400)         \$(\$27,28)         \$(\$75,400)           Equipment Rentals         \$(\$42,203)         \$(\$15,000)         \$(\$11,197)         \$(\$15,000)           General & Admin - Direct         \$(\$289,406)         \$(\$27,270)         \$(\$208,789)         \$(\$258,100)           Uhilties         \$(\$44,702)         \$(\$44,500)         \$(\$14,652)         \$(\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs To Another Unit         \$\$5,245         \$0         \$0         \$0           Allocated Costs To Another Unit         \$\$5,245         \$0         \$0         \$0           Allocated Costs To Another Unit         \$\$63,524          \$0         \$0         \$0           Allocated Costs To Another Unit <td< th=""><th></th><th></th><th>2022 Budget</th><th></th><th></th></td<>			2022 Budget			
Audited         Budget         Projected         Budget           Revenues: Total Operating Revenues         \$0         \$0         \$0         \$0           Operating Expenses: Salaries         (\$1,335,996)         (\$1,155,301)         (\$1,159,712)         (\$1,103,454)           Benefits         (\$937,892)         (\$443,762)         (\$442,200)         (\$388,808)           Outside Professional Services         (\$576,535)         (\$50,594)         (\$75,400)         (\$62,728)         (\$75,400)           Equipment Rentals         (\$423,726)         (\$193,000)         (\$11,197)         (\$15,000)         (\$11,197)         (\$15,000)           General & Admin - Direct         (\$289,406)         (\$27,270)         (\$208,789)         (\$268,700)         (\$14,652)         (\$16,000)           Allocated Costs Incapital         \$33,987         \$0         \$13,176         \$0         \$0           Allocated Costs From Another Unit         (\$6,515)         \$0         \$0         \$0         \$0           Allocated Costs In Capital         \$13,987         \$0         \$13,176         \$0         \$0           Allocated Costs In Capital         \$13,987         \$0         \$0         \$0         \$0           Allocated Costs Internal         \$13,098         \$0		2020	2021	2021	2022	
Revenues: Total Operating Revenues         \$0         \$0         \$0         \$0           Operating Expenses: Salaries         Salaries         (\$1,135,996)         (\$1,155,301)         (\$1,159,712)         (\$1,103,454)           Benefits         (\$937,892)         (\$443,762)         (\$442,200)         (\$388,808)           Outside Professional Services         (\$57,635)         (\$339,160)         (\$403,464)         (\$422,000)           Supplies         (\$60,594)         (\$75,400)         (\$62,728)         (\$75,400)           Equipment Rentals         (\$42,230)         (\$11,197)         (\$15,000)           Facility Rental         (\$237,236)         (\$193,000)         (\$191,658)         (\$167,860)           General & Admin - Direct         (\$289,406)         (\$227,127)         (\$208,789)         (\$258,100)           Utilities         (\$42,702)         (\$45,500)         (\$46,458)         (\$45,500)           Other Operating Expense         (\$10,423)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$33,987         \$0         \$13,176         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Total Operating Expenses         (\$3,454,678)         (\$2,577,393)         (\$		Actual	Adopted	End of Year	Adopted	
Revenues:         \$0         \$0         \$0         \$0           Operating Expenses:         Salaries         (\$1,335,996)         (\$1,155,301)         (\$1,159,712)         (\$1,103,454)           Benefits         (\$937,892)         (\$443,762)         (\$442,200)         (\$388,808)           Outside Professional Services         (\$575,535)         (\$339,160)         (\$402,202)         (\$388,808)           Supplies         (\$60,594)         (\$75,400)         (\$62,728)         (\$75,400)           Equipment Rentals         (\$42,203)         (\$11,197)         (\$15,000)           Facility Rental         (\$237,236)         (\$193,000)         (\$11,197)         (\$15,000)           General & Admin - Direct         (\$289,406)         (\$271,270)         (\$208,789)         (\$258,100)           Utilities         (\$45,702)         (\$45,500)         (\$46,648)         (\$45,500)           Other Operating Expense         (\$10,423)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$0         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Supplies         (\$10,939)         \$0         \$0         \$0         \$0		Audited	Budget	Projected	Budget	
Operating Expenses:         Salaries         (\$1,135,396)         (\$1,155,301)         (\$1,159,712)         (\$1,103,454)           Benefits         (\$937,892)         (\$443,762)         (\$442,200)         (\$388,808)           Outside Professional Services         (\$576,535)         (\$359,160)         (\$403,464)         (\$422,000)           Supplies         (\$60,594)         (\$75,400)         (\$62,728)         (\$75,400)           Equipment Rentals         (\$42,93)         (\$15,000)         (\$11,197)         (\$15,000)           General & Admin - Direct         (\$289,406)         (\$271,270)         (\$208,789)         (\$258,100)           Utilities         (\$45,702)         (\$44,550)         (\$46,458)         (\$45,500)           Other Operating Expense         (\$10,423)         (\$14,000)         (\$14,652)         (\$16,000)           Allocated Costs to Capital         \$13,987         \$0         \$13,176         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Benefits         (\$3,098)         \$0         \$0         \$0         \$0           Supplies         (\$3,098)         \$0         <	Revenues:		U	•	Ū	
Salaries         (\$1,335,996)         (\$1,155,301)         (\$1,159,712)         (\$1,103,454)           Benefits         (\$937,892)         (\$443,762)         (\$442,200)         (\$388,808)           Outside Professional Services         (\$576,535)         (\$359,160)         (\$403,464)         (\$422,000)           Supplies         (\$60,594)         (\$75,400)         (\$82,728)         (\$75,400)           Facility Rental         (\$237,236)         (\$193,000)         (\$11,197)         (\$15,000)           General & Admin - Direct         (\$289,406)         (\$271,270)         (\$208,789)         (\$256,100)           Utilities         (\$44,5702)         (\$46,458)         (\$45,500)         (\$46,458)         (\$45,500)           Other Operating Expense         (\$10,423)         (\$14,000)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs Internal         \$13,987         \$0         \$13,176         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Salaries         (\$109,359)         \$0         \$0         \$0         \$0           Supplies         (\$3,098)         \$0         \$65\$	Total Operating Revenues	\$0	\$0	\$0	\$0	
Salaries         (\$1,335,996)         (\$1,155,301)         (\$1,159,712)         (\$1,103,454)           Benefits         (\$937,892)         (\$443,762)         (\$442,200)         (\$388,808)           Outside Professional Services         (\$576,535)         (\$359,160)         (\$403,464)         (\$422,000)           Supplies         (\$60,594)         (\$75,400)         (\$62,728)         (\$75,400)           Facility Rental         (\$237,236)         (\$193,000)         (\$11,197)         (\$15,000)           General & Admin - Direct         (\$289,406)         (\$271,270)         (\$208,789)         (\$256,100)           Utilities         (\$44,5702)         (\$46,458)         (\$45,500)         (\$46,458)         (\$45,500)           Other Operating Expense         (\$10,423)         (\$14,000)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs Internal         \$13,987         \$0         \$13,176         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Total Operating Expenses         (\$3,6524)         \$0         \$2,527,274)         (\$2,492,122)           Maintenance Expenses:         \$30         \$13,176	Operating Expenses:					
Outside Professional Services         (\$576,535)         (\$359,160)         (\$403,464)         (\$422,000)           Supplies         (\$60,594)         (\$75,400)         (\$62,728)         (\$75,400)           Equipment Rentals         (\$42,203)         (\$15,000)         (\$11,197)         (\$15,000)           Facility Rental         (\$237,236)         (\$193,000)         (\$191,658)         (\$167,860)           General & Admin - Direct         (\$289,406)         (\$277,270)         (\$2268,100)         (\$46,458)         (\$45,500)           Utilities         (\$45,702)         (\$45,500)         (\$46,458)         (\$45,500)           Other Operating Expense         (\$10,423)         (\$14,000)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs To Another Unit         (\$6,515)         \$0         \$0         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Supplies         (\$3,454,678)         (\$2,572,393)         (\$2,527,274)         (\$2,492,122)           Maintenance Expenses:         Salaries         \$0         \$0         \$0         \$0           Supplies         (\$3,098)         \$0		(\$1,335,996)	(\$1,155,301)	(\$1,159,712)	(\$1,103,454)	
Supplies         (\$60,594)         (\$75,400)         (\$62,728)         (\$75,400)           Equipment Rentals         (\$4,293)         (\$15,000)         (\$11,197)         (\$15,000)           Facility Rental         (\$237,236)         (\$193,000)         (\$191,658)         (\$167,860)           General & Admin - Direct         (\$289,406)         (\$271,270)         (\$208,789)         (\$258,100)           Utilities         (\$10,423)         (\$14,000)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs Internal         \$13,987         \$0         \$13,176         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Total Operating Expenses:         \$31,987         \$0         \$10         \$0           Salaries         (\$109,359)         \$0         \$0         \$0           Benefits         (\$2,492,122)         \$0         \$0         \$0           Maintenance Expenses:         \$30,988         \$0         \$0         \$0         \$0           Allocated Costs Internal <t< td=""><td>Benefits</td><td>(\$937,892)</td><td>(\$443,762)</td><td>(\$442,200)</td><td>(\$388,808)</td></t<>	Benefits	(\$937,892)	(\$443,762)	(\$442,200)	(\$388,808)	
Equipment Rentals         (\$4,293)         (\$15,000)         (\$11,197)         (\$15,000)           Facility Rental         (\$237,236)         (\$193,000)         (\$191,658)         (\$167,860)           General & Admin - Direct         (\$289,406)         (\$271,270)         (\$208,789)         (\$258,100)           Utilities         (\$46,702)         (\$44,550)         (\$46,458)         (\$45,500)           Other Operating Expense         (\$10,423)         (\$14,000)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs Internal         \$30,682         \$0         \$0         \$0         \$0           Allocated Costs To Another Unit         (\$6,515)         \$0 <td>Outside Professional Services</td> <td>(\$576,535)</td> <td>(\$359,160)</td> <td>(\$403,464)</td> <td>(\$422,000)</td>	Outside Professional Services	(\$576,535)	(\$359,160)	(\$403,464)	(\$422,000)	
Facility Rental       (\$237,236)       (\$193,000)       (\$191,658)       (\$167,860)         General & Admin - Direct       (\$289,406)       (\$271,270)       (\$208,789)       (\$258,100)         Utilities       (\$45,702)       (\$45,500)       (\$46,458)       (\$45,500)         Other Operating Expense       (\$10,423)       (\$14,000)       (\$14,652)       (\$16,000)         Allocated Costs Internal       \$30,682       \$0       \$408       \$0         Allocated Costs Internal       \$13,987       \$0       \$13,176       \$0         Allocated Costs To Another Unit       (\$5,515)       \$0       \$0       \$0         Allocated Costs To Another Unit       (\$5,245       \$0       \$0       \$0         Total Operating Expenses:       (\$109,359)       \$0       \$0       \$0         Salaries       (\$109,359)       \$0       \$0       \$0         Supplies       (\$3,098)       \$0       (\$4,251)       \$0         Maintenance and Repairs       (\$18,768       \$0       \$0       \$0         Allocated Costs Internal       \$18,768       \$0       \$0       \$0         Allocated Costs Internal       \$18,768       \$0       \$0       \$0         Allocated Costs Internal	Supplies	(\$60,594)	(\$75,400)	(\$62,728)	(\$75,400)	
General & Admin - Direct         (\$289,406)         (\$271,270)         (\$208,789)         (\$228,100)           Utilities         (\$45,702)         (\$45,500)         (\$46,458)         (\$45,500)           Other Operating Expense         (\$10,423)         (\$14,000)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs Internal         \$30,682         \$0         \$13,176         \$0           Allocated Costs Internal         \$30,682         \$0         \$0         \$0           Allocated Costs To Another Unit         \$6,515         \$0         \$0         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Total Operating Expenses:         \$(\$109,359)         \$0         \$0         \$0           Salaries         \$(\$109,359)         \$0         \$0         \$0           Supplies         \$(\$3,098)         \$0         \$655         \$0           Facility Rental         \$(\$2,3,153)         \$0         \$(\$18,562)         \$0           Maintenance and Repairs         \$18,768         \$0         \$0         \$0           Allocated Costs Internal         \$18,768 <td< td=""><td>Equipment Rentals</td><td>(\$4,293)</td><td>(\$15,000)</td><td>(\$11,197)</td><td>(\$15,000)</td></td<>	Equipment Rentals	(\$4,293)	(\$15,000)	(\$11,197)	(\$15,000)	
Utilities         (\$45,702)         (\$45,500)         (\$46,458)         (\$45,500)           Other Operating Expense         (\$10,423)         (\$14,000)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs to Capital         \$13,987         \$0         \$13,176         \$0           Allocated Costs From Another Unit         \$5,245         \$0         \$0         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Total Operating Expenses         (\$1,45,678)         (\$2,572,393)         (\$2,527,274)         (\$2,492,122)           Maintenance Expenses:         \$30,989         \$0         \$0         \$0         \$0           Supplies         (\$3,098)         \$0         (\$42,511)         \$0         \$0           Supplies         (\$3,098)         \$0         (\$18,562)         \$0           Maintenance and Repairs         (\$18,248)         (\$2,500)         (\$2,595)         (\$2,500)           Allocated Costs Internal         \$18,768         \$0         \$0         \$0         \$0           Allocated Costs Internal         \$11,780         \$0         \$0         \$0         <	Facility Rental	(\$237,236)	(\$193,000)	(\$191,658)	(\$167,860)	
Other Operating Expense         (\$10,423)         (\$14,000)         (\$14,652)         (\$16,000)           Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs to Capital         \$13,987         \$0         \$13,176         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Total Operating Expenses         (\$109,359)         \$0         \$0         \$0           Benefits         (\$63,524)         \$0         \$10         \$0         \$0           Supplies         (\$3,098)         \$0         \$18,562)         \$0           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs Internal         \$18,768         \$0         \$0         \$0         \$0           Allocated Costs Internal         \$11,780         \$0         \$0         \$0         \$0         \$0           Allocated Costs Internal         \$11,780         \$0         \$0         \$0         \$0         \$0	General & Admin - Direct	(\$289,406)	(\$271,270)	(\$208,789)	(\$258,100)	
Allocated Costs Internal         \$30,682         \$0         \$408         \$0           Allocated Costs to Capital         \$13,987         \$0         \$13,176         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Total Operating Expenses         (\$3,454,678)         (\$2,572,393)         (\$2,527,274)         (\$2,492,122)           Maintenance Expenses:         \$30,989         \$0         \$0         \$0           Supplies         (\$3,098)         \$0         \$0         \$0           Facility Rental         (\$23,153)         \$0         \$18,562)         \$0           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs To Another Unit         \$11,780         \$0         \$0         \$0           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs From Another Unit         \$172,394         \$0         \$0         \$0           Allocated Costs Foron Another Unit         \$172,394	Utilities	(\$45,702)	(\$45,500)	(\$46,458)	(\$45,500)	
Allocated Costs to Capital       \$13,987       \$0       \$13,176       \$0         Allocated Costs From Another Unit       (\$6,515)       \$0       \$0       \$0         Allocated Costs To Another Unit       (\$6,515)       \$0       \$0       \$0         Total Operating Expenses       (\$3,454,678)       (\$2,572,393)       (\$2,527,274)       (\$2,492,122)         Maintenance Expenses:       \$109,359)       \$0       \$0       \$0         Salaries       (\$109,359)       \$0       (\$0       \$0         Benefits       (\$3,098)       \$0       (\$65)       \$0         Supplies       (\$3,098)       \$0       (\$18,562)       \$0         Facility Rental       (\$23,153)       \$0       (\$18,562)       \$0         Allocated Costs Internal       \$18,768       \$0       \$0       \$0         Allocated Costs to Capital       \$11,780       \$0       \$0       \$0         Allocated Costs Trom Another Unit       \$172,394       \$0       \$0       \$0         Allocated Costs To Capital       \$11,780       \$0       \$0       \$0         Allocated Costs From Another Unit       \$172,394       \$0       \$0       \$0         Total Maintenance       Expenses       (\$1	Other Operating Expense	(\$10,423)	(\$14,000)	(\$14,652)	(\$16,000)	
Allocated Costs From Another Unit       (\$6,515)       \$0       \$0       \$0         Allocated Costs To Another Unit       \$5,245       \$0       \$0       \$0         Total Operating Expenses       (\$3,454,678)       (\$2,572,393)       (\$2,527,274)       (\$2,492,122)         Maintenance Expenses:       \$3       \$0       \$0       \$0       \$0         Salaries       (\$109,359)       \$0       \$0       \$0       \$0         Benefits       (\$63,524)       \$0       (\$4,251)       \$0         Supplies       (\$3,098)       \$0       (\$65)       \$0         Facility Rental       (\$23,153)       \$0       (\$18,562)       \$0         Allocated Costs Internal       \$18,768       \$0       \$0       \$0         Allocated Costs to Capital       \$11,780       \$0       \$0       \$0         Allocated Costs Tom Another Unit       \$172,394       \$0       \$0       \$0         Total Maintenance Expenses       (\$14,440)       (\$2,500)       (\$2,52,747)       (\$2,494,622)         Income (Loss) Before Deprec &       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Depreciation       (\$117,981)       (\$122,072)       (\$127,841)       (\$122,289)	Allocated Costs Internal	\$30,682	\$0	\$408	\$0	
Allocated Costs To Another Unit         \$5,245         \$0         \$0         \$0           Total Operating Expenses         (\$3,454,678)         (\$2,572,393)         (\$2,527,274)         (\$2,492,122)           Maintenance Expenses:         Salaries         (\$109,359)         \$0         \$0         \$0           Benefits         (\$63,524)         \$0         (\$4,251)         \$0           Supplies         (\$3,098)         \$0         (\$65)         \$0           Facility Rental         (\$2,3,153)         \$0         (\$18,562)         \$0           Mintenance and Repairs         (\$18,248)         (\$2,500)         (\$2,595)         (\$2,500)           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs to Capital         \$11,780         \$0         \$0         \$0           Allocated Costs From Another Unit         \$172,394         \$0         \$0         \$0           Total Maintenance Expenses         (\$14,440)         (\$2,500)         (\$2,552,747)         (\$2,494,622)           Income (Loss) Before Deprec &         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Depreciation         (\$117,981)         (\$122,072)         (\$127,841)         (\$122,289	Allocated Costs to Capital	\$13,987	\$0	\$13,176	\$0	
Total Operating Expenses         (\$3,454,678)         (\$2,572,393)         (\$2,527,274)         (\$2,492,122)           Maintenance Expenses:         Salaries         (\$109,359)         \$0         \$0         \$0           Benefits         (\$63,524)         \$0         (\$4,251)         \$0           Supplies         (\$3,098)         \$0         (\$65)         \$0           Facility Rental         (\$23,153)         \$0         (\$18,562)         \$0           Maintenance and Repairs         (\$18,248)         (\$2,500)         (\$2,595)         (\$2,500)           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs to Capital         \$11,780         \$0         \$0         \$0           Allocated Costs From Another Unit         \$172,394         \$0         \$0         \$0           Total Maintenance Expenses         (\$14,440)         (\$2,500)         (\$2,552,747)         (\$2,494,622)           Income (Loss) Before Deprec &         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Depreciation         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           General & Administrative Overhead         \$3,469,120         \$2,574,892 <td< td=""><td></td><td>(\$6,515)</td><td>\$0</td><td>\$0</td><td>\$0</td></td<>		(\$6,515)	\$0	\$0	\$0	
Maintenance Expenses:         (\$109,359)         \$0         \$0         \$0           Benefits         (\$63,524)         \$0         (\$4,251)         \$0           Supplies         (\$3,098)         \$0         (\$4,251)         \$0           Facility Rental         (\$23,153)         \$0         (\$18,562)         \$0           Maintenance and Repairs         (\$18,248)         (\$2,500)         (\$2,595)         (\$2,500)           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs to Capital         \$11,780         \$0         \$0         \$0           Allocated Costs From Another Unit         \$172,394         \$0         \$0         \$0           Total Maintenance Expenses         (\$14,440)         (\$2,500)         (\$2,552,747)         (\$2,494,622)           Income (Loss) Before Deprec &         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Depreciation         (\$117,981)         (\$122,072)         (\$127,841)         (\$122,289)           General & Administrative Overhead         \$3,469,120         \$2,574,892         \$2,552,753         \$2,494,622	Allocated Costs To Another Unit	\$5,245	\$0	\$0	\$0	
Salaries         (\$109,359)         \$0         \$0         \$0           Benefits         (\$63,524)         \$0         (\$4,251)         \$0           Supplies         (\$3,098)         \$0         (\$65)         \$0           Facility Rental         (\$23,153)         \$0         (\$18,562)         \$0           Maintenance and Repairs         (\$18,248)         (\$2,500)         (\$2,595)         (\$2,500)           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs to Capital         \$11,780         \$0         \$0         \$0           Allocated Costs From Another Unit         \$172,394         \$0         \$0         \$0           Total Maintenance Expenses         (\$14,440)         (\$2,500)         (\$2,552,747)         (\$2,494,622)           Income (Loss) Before Deprec &         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Depreciation         (\$117,981)         (\$122,072)         (\$127,841)         (\$122,289)           General & Administrative Overhead         \$3,469,120         \$2,574,892         \$2,552,753         \$2,494,622	Total Operating Expenses	(\$3,454,678)	(\$2,572,393)	(\$2,527,274)	(\$2,492,122)	
Benefits         (\$63,524)         \$0         (\$4,251)         \$0           Supplies         (\$3,098)         \$0         (\$65)         \$0           Facility Rental         (\$23,153)         \$0         (\$18,562)         \$0           Maintenance and Repairs         (\$18,248)         (\$2,500)         (\$2,595)         (\$2,500)           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs to Capital         \$11,780         \$0         \$0         \$0           Allocated Costs From Another Unit         \$172,394         \$0         \$0         \$0           Total Maintenance Expenses         (\$14,440)         (\$2,500)         (\$2,592,747)         (\$2,494,622)           Income (Loss) Before Deprec &         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Depreciation         (\$117,981)         (\$122,072)         (\$127,841)         (\$122,289)           General & Administrative Overhead         \$3,469,120         \$2,574,892         \$2,552,753         \$2,494,622	Maintenance Expenses:					
Supplies         (\$3,098)         \$0         (\$65)         \$0           Facility Rental         (\$23,153)         \$0         (\$18,562)         \$0           Maintenance and Repairs         (\$18,248)         (\$2,500)         (\$2,595)         (\$2,500)           Allocated Costs Internal         \$18,768         \$0         \$0         \$0           Allocated Costs to Capital         \$11,780         \$0         \$0         \$0           Allocated Costs From Another Unit         \$172,394         \$0         \$0         \$0           Total Maintenance Expenses         (\$14,440)         (\$2,500)         (\$2,500)         \$0           Total Operating & Maintenance         [\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Income (Loss) Before Deprec &         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Depreciation         (\$117,981)         (\$122,072)         (\$127,841)         (\$122,289)           General & Administrative Overhead         \$3,469,120         \$2,574,892         \$2,552,753         \$2,494,622	Salaries	(\$109,359)	\$0	\$0	\$0	
Facility Rental       (\$23,153)       \$0       (\$18,562)       \$0         Maintenance and Repairs       (\$18,248)       (\$2,500)       (\$2,595)       (\$2,500)         Allocated Costs Internal       \$18,768       \$0       \$0       \$0         Allocated Costs to Capital       \$11,780       \$0       \$0       \$0         Allocated Costs to Capital       \$11,780       \$0       \$0       \$0         Allocated Costs From Another Unit       \$172,394       \$0       \$0       \$0         Total Maintenance Expenses       (\$14,440)       (\$2,500)       (\$2,5473)       (\$2,500)         Total Operating & Maintenance       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Income (Loss) Before Deprec &       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Depreciation       (\$117,981)       (\$122,072)       (\$127,841)       (\$122,289)         General & Administrative Overhead       \$3,469,120       \$2,574,892       \$2,552,753       \$2,494,622	Benefits	(\$63,524)	\$0	(\$4,251)	\$0	
Maintenance and Repairs       (\$18,248)       (\$2,500)       (\$2,595)       (\$2,500)         Allocated Costs Internal       \$18,768       \$0       \$0       \$0         Allocated Costs to Capital       \$11,780       \$0       \$0       \$0         Allocated Costs to Capital       \$11,780       \$0       \$0       \$0         Allocated Costs From Another Unit       \$172,394       \$0       \$0       \$0         Total Maintenance Expenses       (\$14,440)       (\$2,500)       (\$2,552,747)       (\$2,494,622)         Income (Loss) Before Deprec &       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Depreciation       (\$117,981)       (\$122,072)       (\$127,841)       (\$122,289)         General & Administrative Overhead       \$3,469,120       \$2,574,892       \$2,552,753       \$2,494,622	Supplies	(\$3,098)	\$0	(\$65)	\$0	
Allocated Costs Internal       \$18,768       \$0       \$0       \$0         Allocated Costs to Capital       \$11,780       \$0       \$0       \$0         Allocated Costs to Capital       \$11,780       \$0       \$0       \$0         Allocated Costs From Another Unit       \$172,394       \$0       \$0       \$0         Total Maintenance Expenses       (\$14,440)       (\$2,500)       (\$25,473)       (\$2,500)         Total Operating & Maintenance       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Income (Loss) Before Deprec &       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Depreciation       (\$117,981)       (\$122,072)       (\$127,841)       (\$122,289)         General & Administrative Overhead       \$3,469,120       \$2,574,892       \$2,552,753       \$2,494,622	Facility Rental	(\$23,153)	\$0	(\$18,562)	\$0	
Allocated Costs to Capital       \$11,780       \$0       \$0       \$0         Allocated Costs From Another Unit       \$172,394       \$0       \$0       \$0         Total Maintenance Expenses       (\$14,440)       (\$2,500)       (\$25,473)       (\$2,500)         Total Operating & Maintenance       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Income (Loss) Before Deprec &       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Depreciation       (\$117,981)       (\$122,072)       (\$127,841)       (\$122,289)         General & Administrative Overhead       \$3,469,120       \$2,574,892       \$2,552,753       \$2,494,622	Maintenance and Repairs	(\$18,248)	(\$2,500)	(\$2,595)	(\$2,500)	
Allocated Costs From Another Unit       \$172,394       \$0       \$0       \$0         Total Maintenance Expenses       (\$14,440)       (\$2,500)       (\$25,473)       (\$2,500)         Total Operating & Maintenance       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Income (Loss) Before Deprec &       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Depreciation       (\$117,981)       (\$122,072)       (\$127,841)       (\$122,289)       (\$122,289)       \$2,552,753       \$2,494,622	Allocated Costs Internal	\$18,768	\$0	\$0	\$0	
Total Maintenance Expenses Total Operating & Maintenance         (\$14,440)         (\$2,500)         (\$25,473)         (\$2,500)           Expenses         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Income (Loss) Before Deprec & Overhead         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Depreciation General & Administrative Overhead         (\$117,981)         (\$122,072)         (\$127,841)         (\$122,289)						
Total Operating & Maintenance         Expenses       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Income (Loss) Before Deprec &       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Overhead       (\$3,469,118)       (\$2,574,893)       (\$2,552,747)       (\$2,494,622)         Depreciation       (\$117,981)       (\$122,072)       (\$127,841)       (\$122,289)         General & Administrative Overhead       \$3,469,120       \$2,574,892       \$2,552,753       \$2,494,622	Allocated Costs From Another Unit	\$172,394	\$0	\$0	\$0	
Expenses         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Income (Loss) Before Deprec &         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Overhead         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Depreciation         (\$117,981)         (\$122,072)         (\$127,841)         (\$122,289)           General & Administrative Overhead         \$3,469,120         \$2,574,892         \$2,552,753         \$2,494,622	•	(\$14,440)	(\$2,500)	(\$25,473)	(\$2,500)	
Income (Loss) Before Deprec &         (\$3,469,118)         (\$2,574,893)         (\$2,552,747)         (\$2,494,622)           Depreciation         (\$117,981)         (\$122,072)         (\$127,841)         (\$122,289)           General & Administrative Overhead         \$3,469,120         \$2,574,892         \$2,552,753         \$2,494,622		(\$3,469,118)	(\$2,574,893)	(\$2,552,747)	(\$2,494,622)	
Overhead(\$3,469,118)(\$2,574,893)(\$2,552,747)(\$2,494,622)Depreciation(\$117,981)(\$122,072)(\$127,841)(\$122,289)General & Administrative Overhead\$3,469,120\$2,574,892\$2,552,753\$2,494,622	Income (Loss) Before Deprec &		. ,	. ,		
Depreciation         (\$117,981)         (\$122,072)         (\$127,841)         (\$122,289)           General & Administrative Overhead         \$3,469,120         \$2,574,892         \$2,552,753         \$2,494,622	· / ·	(\$3,469,118)	(\$2,574,893)	(\$2,552,747)	(\$2,494,622)	
General & Administrative Overhead         \$3,469,120         \$2,574,892         \$2,552,753         \$2,494,622				,		
	Net Operating Income (Loss)	(\$117,979)	(\$122,073)	(\$127,835)	(\$122,289)	

	Executive 2022 Budget			
	2020	2022 E	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:	, luditou	Budgot	1 10,0000	Budgot
Total Operating Revenues	\$0	\$0	\$0	\$0
Operating Expenses:				
Salaries	(\$607,827)	(\$214,348)	(\$220,315)	(\$332,247)
Benefits	(\$205,602)	(\$74,641)	(\$75,702)	(\$105,962)
Outside Professional Services	(\$15,814)	(\$20,000)	(\$37,463)	(\$75,000)
Supplies	\$0	\$0	(\$33)	\$0
General & Admin - Direct	(\$10,092)	(\$18,000)	(\$15,433)	(\$37,000)
Utilities	(\$519)	\$0	(\$305)	\$0
Other Operating Expense Allocated Costs To Another	(\$9,265)	(\$10,000)	(\$8,853)	(\$12,000)
Unit	\$4,571	\$0	\$0	\$0
Total Operating Expenses	(\$844,548)	(\$336,989)	(\$358,104)	(\$562,209)
Maintenance Expenses: Total Maintenance				
Expenses	\$0	\$0	\$0	\$0
Total Operating & Maintenance	• •			
Expenses	(\$844,548)	(\$336,989)	(\$358,104)	(\$562,209)
Income (Loss) Before Deprec & Overhead General & Administrative	(\$844,548)	(\$336,989)	(\$358,104)	(\$562,209)
Overhead	\$844,548	\$336,989	\$358,103	\$562,209
Net Operating Income (Loss)	\$0	\$0	(\$1)	\$0

# Communications, Marketing and Outreach 2022 Budget

	20/	zz Budgei		
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		-	-	-
Total Operating Revenues	\$0	\$0	\$0	\$0
Operating Expenses:				
Salaries	(\$42,880)	(\$144,450)	(\$147,294)	(\$159,183)
Benefits	(\$16,944)	(\$61,298)	(\$61,036)	(\$61,042)
Outside Professional Services	(\$57,119)	(\$52,400)	(\$36,694)	(\$54,700)
Supplies	(\$58)	\$0	\$0	\$0
General & Admin - Direct	(\$60,237)	(\$87,860)	(\$52,709)	(\$92,260)
Total Operating Expenses	(\$177,238)	(\$346,008)	(\$297,733)	(\$367,185)
Maintenance Expenses:				
Total Maintenance Expenses	\$0	\$0	\$0	\$0
Total Operating & Maintenance Expenses	(\$177,238)	(\$346,008)	(\$297,733)	(\$367,185)
Income (Loss) Before Deprec & Overhead	(\$177,238)	(\$346,008)	(\$297,733)	(\$367,185)
General & Administrative Overhead	\$177,238	\$346,008	\$297,726	\$367,185
Net Operating Income (Loss)	\$0	\$0	(\$7)	\$0

	Finance and Accounting 2022 Budget				
	2020	2021	<b>2021</b>	2022	
	Actual	Adopted	End of Year	Adopted	
	Audited	Budget	Projected	Budget	
Revenues:		Ū	•	U	
Total Operating Revenues	\$0	\$0	\$0	\$0	
Operating Expenses:					
Salaries	(\$351,861)	(\$350,295)	(\$376,453)	(\$292,118)	
Benefits	(\$574,383)	(\$138,268)	(\$150,435)	(\$104,933)	
Outside Professional Services	(\$70,790)	(\$62,600)	(\$57,525)	(\$71,000)	
Supplies	(\$44)	\$0	\$0	\$0	
Facility Rental	(\$8,191)	(\$8,000)	(\$7,817)	(\$8,000)	
General & Admin - Direct	(\$32,766)	(\$49,600)	(\$47,079)	(\$18,230)	
Allocated Costs From Another		(1)			
Unit	\$310	\$0	\$0	\$0	
Allocated Costs To Another					
Unit	\$673	\$0	\$0	\$0	
Total Operating Expenses	(\$1,037,052)	(\$608,763)	(\$639,309)	(\$494,281)	
Maintenance Expenses:					
Total Maintenance					
Expenses	\$0	\$0	\$0	\$0	
Total Operating & Maintenance					
Expenses	(\$1,037,052)	(\$608,763)	(\$639,309)	(\$494,281)	
Income (Loss) Before Deprec					
& Overhead	(\$1,037,052)	(\$608,763)	(\$639,309)	(\$494,281)	
Depreciation	(\$112,329)	(\$116,420)	(\$121,523)	(\$115,305)	
General & Administrative					
Overhead	\$1,037,052	\$608,763	\$639,306	\$494,281	
Net Operating Income (Loss)	(\$112,329)	(\$116,420)	(\$121,526)	(\$115,305)	

	Planning and Public Works 2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		Ū	•	J
Total Operating Revenues	\$0	\$0	\$0	\$0
Operating Expenses:				
Salaries	(\$244,782)	(\$105,274)	(\$95,800)	(\$99,749)
Benefits	(\$86,595)	(\$45,712)	(\$42,978)	(\$36,945)
Outside Professional Services	(\$5,814)	(\$40,000)	(\$20,628)	(\$40,000)
Supplies	(\$2,017)	\$0	(\$161)	\$0
General & Admin - Direct	(\$4,484)	\$0	(\$5,934)	(\$3,700)
Utilities	\$174	\$0	\$0	\$0
Allocated Costs Internal	\$30,682	\$0	\$408	\$0
Allocated Costs to Capital	\$13,987	\$0	\$13,176	\$0
Total Operating Expenses	(\$298,849)	(\$190,986)	(\$151,917)	(\$180,394)
Maintenance Expenses:				
Salaries	(\$89,245)	\$0	\$0	\$0
Benefits	(\$63,524)	\$0	(\$4,251)	\$0
Supplies	(\$3,098)	\$0	(\$65)	\$0
Facility Rental	(\$23,153)	\$0	(\$18,562)	\$0
Maintenance and Repairs	(\$17,696)	\$0	(\$756)	\$0
Allocated Costs Internal	\$18,768	\$0	\$0	\$0
Allocated Costs to Capital	\$11,780	\$0	\$0	\$0
Allocated Costs From Another	<b>*</b> 4 <b>T</b> 0 0 0 4	<b>\$</b> 0	<b>^</b>	<b>*</b> •
Unit –	\$172,394	\$0	\$0	\$0
Total Maintenance	¢6 006	¢ŋ	(600 604)	¢0.
Expenses	\$6,226	\$0	(\$23,634)	\$0
Total Operating & Maintenance	(\$202 622)	(\$100.096)	(\$175 551)	(\$100,204)
Expenses	(\$292,623)	(\$190,986)	(\$175,551)	(\$180,394)
Income (Loss) Before Deprec & Overhead	(\$202 622)	(\$100.096)	(\$175 551)	(\$180,394)
Coverneed Depreciation	<b>(\$292,623)</b> (\$5,652)	<b>(\$190,986)</b> (\$5,652)	<b>(\$175,551)</b> (\$6,318)	(\$180,394) (\$6,984)
General & Administrative	(\$0,002)	(\$0,002)	(40,510)	(40,904)
Overhead	\$312,737	\$190,986	\$175,556	\$180,394
- Net Operating Income (Loss)	\$14,462	(\$5,652)	(\$6,313)	(\$6,984)
· · · · · · · · · · · · · · · · · · ·			· ·	· · · · ·

	Information Systems 2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:				
Total Operating Revenues	\$0	\$0	\$0	\$0
Operating Expenses:				
Outside Professional Services	(\$153,454)	(\$169,160)	(\$166,073)	(\$179,300)
Supplies	(\$18,442)	(\$25,400)	(\$18,340)	(\$25,400)
General & Admin - Direct	(\$62,282)	(\$65,760)	(\$57,314)	(\$56,860)
Utilities	(\$43,372)	(\$45,000)	(\$45,408)	(\$45,000)
Total Operating Expenses	(\$277,550)	(\$305,320)	(\$287,135)	(\$306,560)
Maintenance Expenses:	<b>\$</b> 0	(\$2,000)	(\$1.000)	
Maintenance and Repairs	\$0	(\$2,000)	(\$1,002)	(\$2,000)
Total Maintenance	¢o	(\$2,000)	(\$4,000)	(\$2,000)
Expenses Total Operating & Maintenance	\$0	(\$2,000)	(\$1,002)	(\$2,000)
Expenses	(\$277,550)	(\$307,320)	(\$288,137)	(\$308,560)
Income (Loss) Before Deprec				
& Overhead	(\$277,550)	(\$307,320)	(\$288,137)	(\$308,560)
General & Administrative	<b>*•••••••••••••</b>	<b>\$007.000</b>	<b>\$000.404</b>	<b>\$200</b> 500
Overhead	\$277,550	\$307,320	\$288,131	\$308,560
Net Operating Income (Loss) =	\$0	\$0	(\$6)	\$0

	Administrative 2022 Budget				
	2020	2021	2021	2022	
	Actual	Adopted	End of Year	Adopted	
	Audited	Budget	Projected	Budget	
Revenues:		-	-	-	
Total Operating Revenues	\$0	\$0	\$0	\$0	
Operating Expenses:					
Salaries	(\$2,207)	(\$340,933)	(\$319,850)	(\$220,155)	
Benefits	\$0	(\$123,843)	(\$112,043)	(\$79,926)	
Outside Professional Services	(\$113,553)	(\$15,000)	(\$85,090)	(\$2,000)	
Supplies	(\$39,891)	(\$50,000)	(\$44,200)	(\$50,000)	
Equipment Rentals	(\$4,293)	(\$15,000)	(\$11,197)	(\$15,000)	
Facility Rental	(\$229,045)	(\$185,000)	(\$183,847)	(\$159,860)	
General & Admin - Direct	(\$21,893)	(\$50,050)	(\$30,323)	(\$50,050)	
Utilities	(\$753)	(\$500)	(\$752)	(\$500)	
Other Operating Expense Allocated Costs From Another	(\$1,158)	(\$4,000)	(\$5,793)	(\$4,000)	
Unit —	(\$6,825)	\$0	\$0	\$0	
Total Operating Expenses	(\$419,618)	(\$784,326)	(\$793,095)	(\$581,491)	
Maintenance Expenses:					
Maintenance and Repairs	(\$552)	(\$500)	(\$843)	(\$500)	
Total Maintenance	(4)				
Expenses Total Operating & Maintenance	(\$552)	(\$500)	(\$843)	(\$500)	
Expenses	(\$420,170)	(\$784,826)	(\$793,938)	(\$581,991)	
Income (Loss) Before Deprec & Overhead General & Administrative	(\$420,170)	(\$784,826)	(\$793,938)	(\$581,991)	
Overhead	\$420,170	\$784,826	\$793,931	\$581,991	
Net Operating Income (Loss)	\$0	\$0	(\$7)	\$0	

# Non Operating Income and Expenses 2022 Budget

	2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Non Operating Revenues				
Nonoperating Revenues	\$103,233	\$10,000	\$16,938	\$15,000
Interest Income	\$126,016	\$160,500	\$121,220	\$130,000
Ad Valorem Taxes	\$6,663,337	\$6,936,870	\$6,920,845	\$7,124,012
Insurance Settlements	\$225,000	\$0	\$0	\$0
Tax Sharing	\$231,746	\$161,700	\$205,609	\$165,500
Gain (Loss) on Investments	\$0	\$0	(\$5,675)	\$0
Total Non Operating Revenues:	\$7,349,332	\$7,269,070	\$7,258,937	\$7,434,512
Non Operating Expenses				
Salaries	\$0	(\$150,774)	(\$137,578)	(\$122,925)
Benefits	\$0	(\$74,665)	(\$63,474)	(\$53,711)
Other NonOp Expenses	(\$92,303)	(\$35,000)	(\$42,020)	(\$20,000)
Closed Projects	(\$1)	(\$50,000)	(\$25,002)	\$0
Environmental Costs	(\$1,028,595)	(\$1,717,301)	(\$1,296,328)	(\$1,634,897)
Commission	\$0	(\$343,454)	(\$304,349)	(\$446,097)
Banking/Investment Fees	(\$9,661)	(\$120,000)	(\$66,856)	(\$10,000)
Financing Interest Expense	(\$14,982)	(\$12,357)	(\$12,628)	(\$10,151)
Bond Interest Expense	(\$1,551,473)	(\$1,454,235)	(\$1,454,232)	(\$1,342,431)
Bond Disc/Issue Cost	(\$87,005)	(\$125,498)	(\$102,114)	(\$80,445)
Premium on Bonds	\$163,368	\$160,863	\$162,114	\$163,368
Election Expense	\$0	(\$100,000)	(\$49,998)	(\$75,000)
Public Amenities	(\$184,005)	(\$100,625)	(\$70,399)	(\$130,051)
Commission Special Projects	(\$52,590)	(\$117,000)	(\$66,619)	(\$265,642)
Total Non Operating Expenses	(\$2,857,247)	(\$4,240,046)	(\$3,529,483)	(\$4,027,982)
Non Operating Income (Loss)	\$4,492,085	\$3,029,024	\$3,729,454	\$3,406,530

	Facility 2022 Budget			
	2020	2021	<b>2021</b>	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		·	•	•
Total Operating Revenues	\$0	\$0	\$0	\$0
Operating Expenses:				
Total Operating Expenses	\$0	\$0	\$0	\$0
Maintenance Expenses:				
Outside Professional Services	\$0	\$0	\$0	(\$76,792)
Supplies	\$0	\$0	\$0	(\$15,810)
Equipment Rentals	\$0	\$0	\$0	(\$3,300)
General & Admin - Direct	\$0	\$0	\$0	(\$14,130)
Other Operating Expense	\$0	\$0	\$0	(\$14,550)
Allocated Costs To Another				
Unit	\$0	\$0	\$0	\$102,157
Total Maintenance				
Expenses	\$0	\$0	\$0	(\$22,425)
Total Operating & Maintenance				
Expenses	\$0	\$0	\$0	(\$22,425)
Income (Loss) Before Deprec				
& Overhead	\$0	\$0	\$0	(\$22,425)
Net Operating Income (Loss)	\$0	\$0	\$0	(\$22,425)

	Commission 2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		-	-	-
Total Operating Revenues	\$0	\$0	\$0	\$0
Operating Expenses:				
Salaries	(\$86,439)	(\$87,154)	(\$90,406)	(\$140,325)
Benefits	(\$54,368)	(\$62,570)	(\$63,225)	(\$78,612)
Outside Professional Services	(\$159,991)	(\$97,000)	(\$58,341)	(\$80,000)
Supplies	(\$142)	\$0	\$0	\$0
Facility Rental	\$0	\$0	\$0	(\$26,930)
General & Admin - Direct	(\$97,652)	(\$94,730)	(\$91,015)	(\$118,230)
Utilities	(\$1,233)	(\$2,000)	(\$1,362)	(\$2,000)
Total Operating Expenses	(\$399,825)	(\$343,454)	(\$304,349)	(\$446,097)
Maintenance Expenses:				
Total Maintenance				
Expenses	\$0	\$0	\$0	\$0
Total Operating & Maintenance	(000 005)	(0040 454)	(\$204.240)	
Expenses	(\$399,825)	(\$343,454)	(\$304,349)	(\$446,097)
Income (Loss) Before Deprec & Overhead General & Administrative	(\$399,825)	(\$343,454)	(\$304,349)	(\$446,097)
Overhead	\$399,825	\$0	\$0	\$0
Net Operating Income (Loss)	\$0	(\$343,454)	(\$304,349)	(\$446,097)

	Consolidated Environmental 2022 Budget				
	2020	2021	2021	2022	
	Actual	Adopted	End of Year	Adopted	
	Audited	Budget	Projected	Budget	
Revenues:					
Operating Grants - Federal	\$37,680	\$0	\$0	\$100,000	
Total Operating Revenues	\$37,680	\$0	\$0	\$100,000	
Operating Expenses:					
Salaries	(\$226,494)	(\$176,408)	(\$164,296)	(\$192,693)	
Benefits	(\$73,463)	(\$62,983)	(\$60,025)	(\$59,532)	
Outside Professional Services	(\$218,816)	(\$378,500)	(\$269,049)	(\$385,060)	
Supplies	(\$584)	(\$5,000)	(\$3,022)	(\$5,100)	
General & Admin - Direct	(\$5,128)	(\$30,110)	(\$17,147)	(\$31,500)	
Utilities	(\$10,407)	(\$14,250)	(\$11,666)	(\$15,650)	
Other Operating Expense	(\$258,885)	(\$577,500)	(\$425,955)	(\$472,000)	
Allocated Costs Internal	\$159,713	\$0	\$87,727	\$0	
Allocated Costs From Another					
Unit	(\$1,092)	\$0	\$0	\$0	
Total Operating Expenses	(\$635,156)	(\$1,244,751)	(\$863,433)	(\$1,161,535)	
Maintenance Expenses:					
Supplies .	(\$34)	(\$450)	(\$271)	(\$450)	
Equipment Rentals	(\$3,377)	(\$500)	(\$252)	(\$500)	
Maintenance and Repairs	(\$206,338)	(\$288,900)	(\$249,672)	(\$302,400)	
Allocated Costs From Another					
Unit	(\$990)	\$0	\$0	\$0	
Total Maintenance					
Expenses	(\$210,739)	(\$289,850)	(\$250,195)	(\$303,350)	
Total Operating & Maintenance	(\$845,895)	(\$1,534,601)	(\$1,113,628)	(\$1,464,885)	
Income (Loss) Before Deprec	(+)	(+ , , )	(+ -,,)	(+ -,,)	
& Overhead	(\$808,215)	(\$1,534,601)	(\$1,113,628)	(\$1,364,885)	
Depreciation	(\$182,700)	(\$182,700)	(\$182,700)	(\$182,700)	
General & Administrative	(+ • • • • • • • • • • • • • • • • • • •	(+ • • • • • • • • • • • • • • • • • • •	(+ • • • • • • • • • • • • • • • • • • •	(+ • • • • • • • • • • • • • • • • • • •	
Overhead	\$0	\$0	\$0	(\$87,312)	
Net Operating Income (Loss)	(\$990,915)	(\$1,717,301)	(\$1,296,328)	(\$1,634,897)	

# Environmental Administration 2022 Budget

	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		-	-	-
Operating Grants - Federal	\$37,680	\$0	\$0	\$100,000
Total Operating Revenues	\$37,680	\$0	\$0	\$100,000
Operating Expenses:				
Salaries	(\$121,729)	(\$75,898)	(\$66,541)	(\$89,346)
Benefits	(\$37,327)	(\$26,368)	(\$24,326)	(\$25,517)
Outside Professional Services	(\$188,027)	(\$332,500)	(\$236,940)	(\$349,000)
Supplies	(\$123)	(\$1,300)	(\$648)	(\$1,300)
General & Admin - Direct	(\$4,682)	(\$27,000)	(\$15,460)	(\$28,300)
Utilities	\$0	(\$750)	(\$378)	(\$750)
Other Operating Expense	(\$230,074)	(\$530,000)	(\$387,199)	(\$424,500)
Allocated Costs Internal	\$51,965	\$0	\$29,942	\$0
Allocated Costs From Another Unit	(\$1,092)	\$0	\$0	\$0
Total Operating Expenses	(\$531,089)	(\$993,816)	(\$701,550)	(\$918,713)
Maintenance Expenses:				
Supplies	\$0	(\$200)	(\$127)	(\$200)
Total Maintenance Expenses	\$0	(\$200)	(\$127)	(\$200)
Total Operating & Maintenance Expenses	(\$531,089)	(\$994,016)	(\$701,677)	(\$918,913)
Income (Loss) Before Deprec & Overhead	(\$493,409)	(\$994,016)	(\$701,677)	(\$818,913)
General & Administrative Overhead	\$0	\$0	\$0	(\$87,312)
Net Operating Income (Loss)	(\$493,409)	(\$994,016)	(\$701,677)	(\$906,225)

	Cascade Pole 2022 Budget				
	2020	2022 1	2021	2022	
	Actual	Adopted	End of Year	Adopted	
	Audited	Budget	Projected	Budget	
Revenues:		-	-	-	
Total Operating Revenues	\$0	\$0	\$0	\$0	
Operating Expenses:					
Salaries	(\$104,765)	(\$100,511)	(\$97,755)	(\$103,347)	
Benefits	(\$36,135)	(\$36,615)	(\$35,692)	(\$34,015)	
Outside Professional Services	(\$30,789)	(\$46,000)	(\$32,103)	(\$36,060)	
Supplies	(\$461)	(\$3,700)	(\$2,368)	(\$3,800)	
General & Admin - Direct	(\$446)	(\$3,110)	(\$1,687)	(\$3,200)	
Utilities	(\$10,407)	(\$13,500)	(\$11,294)	(\$14,900)	
Other Operating Expense	(\$28,811)	(\$47,500)	(\$38,756)	(\$47,500)	
Allocated Costs Internal	\$107,748	\$0	\$57,782	\$0	
Total Operating Expenses	(\$104,066)	(\$250,936)	(\$161,873)	(\$242,822)	
Maintenance Expenses:					
Supplies	(\$34)	(\$250)	(\$144)	(\$250)	
Equipment Rentals	(\$3,377)	(\$500)	(\$252)	(\$500)	
Maintenance and Repairs	(\$206,338)	(\$288,900)	(\$249,672)	(\$302,400)	
Allocated Costs From Another	(+=++,+++)	(+=,)	(+_ · · , • · _)	(+,)	
Unit	(\$990)	\$0	\$0	\$0	
Total Maintenance	· · · · ·				
Expenses	(\$210,739)	(\$289,650)	(\$250,068)	(\$303,150)	
Total Operating & Maintenance					
Expenses	(\$314,805)	(\$540,586)	(\$411,941)	(\$545,972)	
Income (Loss) Before Deprec	. ,	. ,			
& Overhead	(\$314,805)	(\$540,586)	(\$411,941)	(\$545,972)	
Depreciation	(\$182,700)	(\$182,700)	(\$182,700)	(\$182,700)	
Net Operating Income (Loss)	(\$497,505)	(\$723,286)	(\$594,641)	(\$728,672)	

	Foreign Trade Zone 2022 Budget			
	2020	2021	2021	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:			· • · · · ·	J. J
Tenant Revenues	\$19,000	\$20,000	\$29,002	\$19,000
Other Misc. Income	\$453	\$400	\$311	\$0
Total Operating Revenues	\$19,453	\$20,400	\$29,313	\$19,000
Operating Expenses:				
Outside Professional Services	(\$338)	(\$4,500)	(\$2,700)	(\$4,500)
Supplies	\$0	(\$200)	(\$102)	(\$200)
General & Admin - Direct	(\$240)	(\$11,300)	(\$7,372)	(\$11,300)
Allocated Costs From Another Unit	(\$4,571)	(\$4,779)	(\$2,388)	\$0
Allocated Costs To Another Unit	\$0	\$0	\$0	(\$4,949)
Total Operating Expenses	(\$5,149)	(\$20,779)	(\$12,562)	(\$20,949)
Maintenance Expenses:				
Total Maintenance Expenses	\$0	\$0	\$0	\$0
Total Operating & Maintenance Expenses	(\$5,149)	(\$20,779)	(\$12,562)	(\$20,949)
Income (Loss) Before Deprec & Overhead	\$14,304	(\$379)	\$16,751	(\$1,949)
Net Operating Income (Loss)	\$14,304	(\$379)	\$16,751	(\$1,949)

	125 2022 Budget			
	2020	2021	<b>2021</b>	2022
	Actual	Adopted	End of Year	Adopted
	Audited	Budget	Projected	Budget
Revenues:		_	-	-
Total Operating Revenues	\$0	\$0	\$0	\$0
Operating Expenses:				
Total Operating Expenses	\$0	\$0	\$0	\$0
Maintenance Expenses:				
Total Maintenance				
Expenses	\$0	\$0	\$0	\$0
Total Operating & Maintenance				
Expenses	\$0	\$0	\$0	\$0
Income (Loss) Before Deprec				
& Overhead	\$0	\$0	\$0	\$0
Net Operating Income (Loss)	\$0	\$0	\$0	\$0
Non Operating Revenues				
Interest Income	\$34	\$0	\$9	\$0
Total Non Operating				
Revenues:	\$34	\$0	\$9	\$0
Non Operating Expenses				
Non Operating Income (Loss)	\$34	\$0	\$9	\$0
Total Port Income (Deficit)	\$34	\$0	\$9	\$0

### Appendix B - Schedule of Proprietary Type User Charges

### Schedule of Proprietary Type User Charges - Marina Effective 1/1/2022

#### MARINA CHARGES

Lengths shown are the boat length or the slip size, whichever is longer. "Long-Term" Moorage amounts include leasehold excise tax.

Base Rate		Labor	
Rate for 20-28 Ft	\$8.71 per foot per month	Administration	\$85.00/hr
Rate for 32-36 Ft.	\$9.79 per foot per month	Supervisor	\$75.00/hr
Rate for 40-44 Ft.	\$10.32 per foot per month	General Labor	\$75.00/hr
Rate for 50 Ft. Slip	\$10.65 per foot per month	Standby	\$75.00/hr
Rate for over 50 Ft.	\$11.08 per foot per month		
		Equipment Use by Po	ort Staff
Live Aboard Charge & Limits	\$100.00 per vessel min. per month or based on holding tank size	Pump (Unlimited use per event)	General Labor cost
Boat (Includes crew)			\$1.25 per ft per day
Scheduled towing	\$175.00/hr – 1/2 minimum	Guest Moorage Rate	
Un-schedule towing	\$225.00/hr - 1/2 minimum		
			\$5 nightly Electric - 30 amp
	As metered or allocated, not	Guest Electric	\$10 nightly Electric - 50 amp
Utilities Charges	subject to leasehold tax		
	\$12 utility fee all tenants	Storage	
		Mini Storage unit	\$95.00/month (includes
	\$30.00 flat monthly fee for non-		Leasehold Tax)
Rate	metered slips	Dinghy Rack Fee	\$10.00/month (tenants only)
	metered electric KWH charged		
	as pass thru rate		

### Schedule of Proprietary Type User Charges - Marina Effective 1/1/2022 MARINA CHARGES

Plaza Moorage	
Rate	\$1.00 per ft per day - \$20 minimum
Other Charges	
Delinquency, Sale & Impound Fee	\$150 plus actual costs incurred by the Port
Launch Ramp Charg	e
Rate – General Public (recreational)	\$10.00 per launch, free haul
Rate – Annual (recreational)	\$85.00 unlimited launches for one year
Rate – Commercial Operator	\$85.00 per launch or haul
Rate – Annual Commercial	\$275.00 unlimited launches for one year
Marine Fuel Dock	
Rates	Executive Director or designee will set rates based on market conditions taking into

consideration local and regional markets, cost of fuel purchased, maximization of sales and rate of return to the

Port.

Events	
User Fee	\$50.00 minimum
Reservation Fee	\$50.00 non-refundable
	(applied to rental fee)
Utility Charge	\$15.00 minimum (4 hour
	\$35.00 minimum (8 hour
Spider Box Rental	\$35.00 per day
Tents – 10'x10'	\$35.00 per day
10'x20'	\$75.00 first tent and
	\$50.00 each additional tent
Propane Fireplace	\$50.00 each per day
Charcoal Barbeque	\$25.00 each per day
Picnic Tables	\$5.00 each per day
Banquet Tables	\$5.00 each per day
Folding Chairs	\$1.00 each per day
Sign Boards	\$3.00 each per day
Traffic cones	\$1.00 each per day
Propane Grill	\$50 each per day
Party Package	
Includes:	\$225 per day
User/Reservation Fee. 2	
propane fireplaces, 2	
propane grills, 8 picnic tables, 1 charcoal grill,	
spider box	

Dry Storage	
Rate	\$4.25 per foot/per month, tax
Parking	\$10.00 per day

## Schedule of Proprietary Type User Charges - Boatworks Effective 1/1/2022 BOATWORKS CHARGES

Haul out & Launch	
Up to 32 ft. vessel	\$8.77 per ft. per haul & launch
33 – 39 ft. vessel	\$9.61 per ft. per haul & launch
40 – 49 ft. vessel	\$10.45 per ft. per haul &
50 – 59 ft. vessel	\$12.39 per ft. per haul &
over 59 ft. vessel	\$13.8 per ft. per haul & launch
Above includes hauling, blocking & launching. No	

lay time charge on the day of haul out.

Environmental Fees	
Environmental Fee	\$1.5 per foot, pressure washed and/or blocked

Laytime	
First Seven Days	\$0.85 per foot per day
Additional Days	\$1.10 per foot per day
Additional Days	

Winter Long Term Storage	
Available October through March	\$9.75 per foot per month as available
LTS - Summer (limited to 5 spaces) Apr 1st Sept 30th	\$16.50 per foot per month as available
Monthly Electric	\$30.00 flat monthly fee for non metered spaces

One-Way Haul & Launch	(Minimum \$100 charge)
Up to 32 ft. vessel	\$6.20 per ft. per haul
32 – 39 ft. vessel	\$6.77 per ft. per haul
40 – 49 ft. vessel	\$7.67 per ft. per haul
50 – 59 ft. vessel	\$8.56 per ft. per haul
over 60 ft. vessel	\$9.35 per ft. per haul
Additional Time in Slings	\$200.00 per hour or part thereof

Towing	
Scheduled towing	\$175.00/hr – 1/2 minimum
Un-schedule towing	\$225.00/hr - 1/2 minimum

Labor Rates	
General Labor	\$75.00 per hour
Forklift	\$100.00 per hour, ½ hour minimum
Crane/Travelift	\$210.00 per hour, ½ hour minimum
Delinquency Fee & Impound Fee	\$150.00 plus actual costs incurred by the Port

Pressure Wash Bottom	
Rate	\$3.50 per foot
Additional Cleanup/	General Labor Rate

Waste Handling	
Waste Collection and	
Dumpster Rental Dumpster Delivery/	Based on waste management pass thru fees and General Labor rates
Landfill Cost	
Daily Work Dock Moorage	\$1.25 per ft per day
Nightly Electric	\$5 nightly Electric - 30 amp \$10 nightly Electric - 50 amp

Monthly Work Dock	
Rate for under 32 feet	\$8.71 per foot per month
Rate for 32- 36 ft.	\$9.79 per foot per month
Rate for 36- 44 Ft.	\$10.32 per foot per month
Rate for 45 - 50 Ft.	\$10.65 per foot per month
Rate for over 50 Ft	\$11.08 per foot per month

Storage	
Mast Storage	\$8.00 per day
Boat on Trailer Storage (limited availability)	\$8.00 per day
Boat on Trailer Storage (Monthly Storage Yard)	\$4.25 per ft per month

### Schedule of Proprietary Type User Charges - Boatworks Effective 1/1/2022 BOATWORKS CHARGES

Marine Trade Contractors/Vendors

Annual/Renewal\$200 per yearProject/Monthly\$50 per project and/or per monthAll Contractors must supply a business license,current insurance and be approved thru the Port's

# Schedule of Proprietary Type User Charges - Airport Effective 1/1/2022 AIRPORT CHARGES

"Long-Term" Space Rental – amounts include leasehold excise tax	
Open Hangar Planeports 40 x 28	\$244.30 per hangar per month
T-Hangars 40 x 32	\$313.70 per hangar per month
T-Hangars 45 x 40	\$453.90 per hangar per month
Executive Hangars 60 x 46 ft.	\$778.40 per hangar per month
Tie–Downs, Large	\$99.85 per tie-down per
Tie–Downs, Small	\$61.60 per tie–down per
G-Storage	\$236.00 per space per month

Apron Fees – Commercial Aviation/Itinerant	
Gross Weight	Daily
0 to 12,000 lbs.	\$10
12,001 to 26,000	\$15
26,001 to 54,000	\$25
54,001 to 117,000	\$35

Key and Security Cards	
Key Deposit	\$20 (refundable when key returned)
Security Card Deposit	\$20 (refundable when card returned)
Security Card Replacement	\$20

"Short-Term" Space Rental – amounts include leasehold excise tax when appropriate

Open Hangar Planeports	\$15 daily
T-Hangars	\$30 daily
Executive Hangars	\$35 daily

Commercial	\$280 Minimum plus leasehold
Aeronautical Activity	excise tax
License	
Aircraft Impound	\$75

Fuel Flowage	
Licensed dealer for FBO line service	Rate \$0.07 per gallon
Other	Rate \$0.14 per gallon
Fuel Farm Pad License Fee	\$1,060 per year plus tax (LET)

Landing Fees	
Aircraft 12,500 lbs &	\$1.50 per 1,000 pounds
greater	maximum certificated landing
	weight (\$18.75 minimum)

Other Rates	
FOD-Boss Rental	\$30 per hour
Lift truck	\$75 per hour – one half hour minimum
Labor	\$80 per hour - one hour minimum
Landside Aircraft Launch Fee	\$10 per day
A/C Launch Vehicle Parking Fee	\$3.75 per day

### Schedule of Proprietary Type User Charges - Marine Terminal Effective 1/1/2022 MARINE TERMINAL CHARGES

Basic Rate	Port of Olympia Marine Terminal Tariff as published on the 31st of December, 2005 or as amended
Other Rates	As negotiated with terminal customers

### Schedule of Proprietary Type User Charges - Properties Effective 1/1/2022 PROPERTY LEASE CHARGES

Rents*	
Ground Rent – Airport Land- Aeronautical	\$0.35 per square foot per year
Ground Rent – Airport Land-Non- Aeronautical	Port Policy 1101 / Appraisal (Initial Ground Rent)
Ground Rent - Port Properties	Port Policy 1101 / Appraisal (Initial Ground Rent)
Ground Rent - Special Event, Temporary	Minimum \$250 per day
Space Rent	Port Policy 1101 / Appraisal (Initial Space Rent)
	Non-Profit Organization \$250 per event
Port Plaza Rental Charges	Other \$500 per event (Minimum)
	Deposit \$250 required
Surety Requirements**	
Lease, over one year	One year rent plus leasehold excise tax
Lease, one year or less	Three months rent plus leasehold excise tax
Retail and/or Flex Space	Two months rent plus leasehold excise tax
Service & Other Charges	
Labor, Maintenance & Other	\$70.00 per hour (2 hour minimum)
Holdover / CAM / Late Charges	Per lease agreement
Insurance	100% allocated premiums to Port
Keys	\$20 deposit per key
Lease Reinstatement	\$500
Lease Modification	\$500
Fees & Taxes	100% imposed by other jurisdictions
Audit Fees	100% pass through of costs
Payments by Port for Tenant	100% pass through of costs
Interest Charges	Per lease agreement or 18% per annum
SEPA Appeal Fee	\$750

\* All leases, other than those with tax exempt entities, are subject to leasehold excise tax.

\*\* Surety waived for government/public agencies.

### 9Schedule of Proprietary Type User Charges Effective 1/1/2022 FOREIGN TRADE ZONE, PORT EDC, AND ADMINISTRATIVE FEES

Foreign Trade Zone Charges	
	In accordance with the Port of Olympia published tariff for the
	South Puget Sound Foreign Trade Zone (FTZ #216) in
Rates	compliance with the Department of Commerce Foreign Trade
	Zones Board and effective as amended February 28, 2014.

Port of Olympia Economic Development Corporation Fees		
Application for Industrial	\$750	
On Bond Issuance	1/4 of 1% of the principal amount of the bond issue	

Administrative Fees				
Copies, paper	\$0.15 per page			
Copies, scanned	\$0.10 per page			
Electronic files	\$0.05 per 4 files			
Electronic files	\$0.10 per gig of records			
8GB USB Flash Drive	Actual Cost			
16GB USB Flash Drive	Actual Cost			
CD's & DVD's	Actual Cost			
81/2x11 Color	\$0.50 per page			
81/2x14 Color	\$0.75 per page			
11x17 Color	\$1.00 per page			
Outside Vendors	Actual Cost			

The Port will waive charges under \$2.00. Fees will not be waived if multiple requests are made by the same requestor regarding the same topic within a reasonable period of time for the intent to qualify for the waiver.

# Appendix C - Memberships

Commission\$ 76,380Intercity Transit - Centenial Station6,000Lacey Chamber of Commerce820Olympia Downtown Association300Roundtable of Thurston County150Thurston County Chamber of Commerce750Thurston Regional Planning Council40,777Turnwater Chamber of Commerce600Visitors and Convestion Bureau200Washington Public Ports Association25,133Tenino Chamber of Commerce600Visitors and Convestion Bureau200Washington Public Ports Association25,133Tenino Chamber of Commerce600Washington State Dept. of Enterprise Services (purchasing coop)1,000FTZ1,800National Association of Foreign-Trade Zones (FTZ)1,800Marine Terminal3,959Northwest Marine Terminal Association1,700Marine Exchange of Puget Sound400Washington Council for International Trade500Propeller Club180Livestock Exporters Association1,000Transportation Club75Women in Shipping and Trade Association (WISTA)104Airport3,475AAAE Contract Tower Association2,700AAAE Executive Membership2,750WA Airport Management Assoc500G & A (Exec, Marketing, Public Works, Finance)10,360SHRM/HRCI1,000Pacific Northwest Waterways Association3000MISC (Executive/Business Development)1,500Public Relations So		2022 Budget
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3CMA 845	3CMA	845
083 - 1000 1,000	083 - 1000	1,000
085 - 500 500	085 - 500	500
084 - 2000 2,000	084 - 2000	2,000
Marina & Boatworks 1,300	Marina & Boatworks	1,300
020 - 1000 1,000	020 - 1000	1,000
022 - 300 300	022 - 300	300
Properties 300	Properties	300
LoopNet Commercial RE Listings Site 500	LoopNet Commercial RE Listings Site	500
Grand Total \$ 97,574	Grand Total	\$ 97,574

#### Appendix D - Promotional Hosting

RCW 53.36.140: Port commissions shall adopt, in writing, rules and regulations governing promotional hosting expenditures by port employees or agents. Such rules shall identify officials and agents authorized to make such expenditures and the approved objectives of such spending, which are part of Policy number 604. Port commissioners shall not personally make such expenditures, or seek reimbursement therefore, except where specific authorization of such expenditures has been approved by the port commission. All payments and reimbursements shall be identified and supported appropriately.

RCW 53.36.130: Promotional Hosting - Source and Amount of Funds- Only from Gross Operating revenues and shall not exceed one percent thereof upon the first \$2,500,000 of such gross operating revenues, one-half of one percent upon the next \$2,500,000 of such operating gross revenues, and 1/4 of one percent on the excess over \$5,000,000 of such operating revenues.

Calculations of an estimated promotional hosting limit for the budget year 2022 (2020 audited revenues as of 12/31/20 are used.):

Total Gross Operating	
Revenues	\$12,638,873
1% of the 1st \$2,500,000	\$ 25,000
1/2 of 1% of 2nd \$2,500,000	12,500
1/4 of 1% of excess over	19,097
Promotional Hosting Limit	\$ 56,597

RCW 53.36.120: Under the authority of Article VIII, section 8, of the state Constitution, port district expenditures for industrial development, trade promotion or promotional hosting shall be pursuant to specific budget items as approved by the port commission at the annual public hearings on the port district budget.

Department	2022 Budget
Marine Terminal	\$ 5,000
Properties	500
Executive	2,000
Administrative	0
Total Budgeted	\$ 7,500

2022 Capital Budget					
Busin ess					
Unit	Project Name	Capital Budget	Grant Funds	Notes, Comments, Assumptions	
Airport	Airport Hangar Expansion Pilot Project Airport Maintenance Shop Airport Runway 8/26 Reconstruction Habitat Conservation Plan Mitigation Subtotal Airport	\$50,000 \$20,000 \$50,000 \$50,000 \$170,000	\$0 \$0 \$0 \$0 \$0 \$0	Planning, design and permitting Planning, conceptual design and cost estimate Planning, design and permitting Initial estimate of advanced mitigation credit	
Marina & Boatworks	Boatworks dry storage yard Marina Electrical Replacement Phase II BW Washdown Filtration System Replacement BW Asphalt Resurfacing and Utility Updgrades Breakwater Piling Sleeves Subtotal Marina & Boatworks	\$50,000 \$292,000 \$44,000 \$0 \$77,000 \$463,000	\$0 \$0 \$0 \$0 \$0 \$0	Construction Construction B/C docks Construction Planning, design and permitting Construction	
Marine Terminal	Sweeper Terminal Paving Warehouse Firefighting System Subtotal Marine Terminal	\$350,000 \$510,250 \$10,000 \$870,250	\$0 \$382,688 \$0 \$382,688	Equipment purchase Design, engineering, permitting; Grant Assessment, implementation	
Properties	Marina/Admin Office RV Resort Infrastructure Subtotal Properties	\$425,000 \$250,000 \$675,000	\$250,000 \$0 \$250,000	Design, engineering, permitting, funding prep	
Unified Maintenance	Ford 2022 E-Transit Cargo Van JD Compact Tractor w/ Front Loader JD X758 Mower - Shared JD Z-Trak Z994R Z Mower - Airport Shared Maintenance Facility - Port Peninsula Subtotal Unified Maintenance	\$55,000 \$34,000 \$16,500 \$20,500 \$112,500 \$238,500	\$0 \$0 \$0 \$0 \$0 \$0	Equipment purchase Equipment purchase Equipment purchase Equipment purchase Plan, design, engineering, permits, bid	
General & Admin	PC Hardware Upgrade - Port Wide Port Cyber Security Infrastructure Centennial Legacy Project Broadband Subtotal General & Admin	\$50,000 \$304,976 \$50,000 \$50,000 \$454,976	\$0 \$228,731 \$0 \$0 \$228,731	Equipment purchase Equipment purchase; Grant Dependent Plan, design, engineering, permits Broadband related project(s)	
	Total	\$2,871,726	\$861,419		